



Public Hearing

2026-2027 Budget

Board of Trustees – June 16, 2026

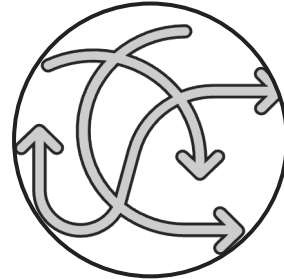
2026-2027 Board Budget Priorities



Protect Financial Stability: Avoid dipping into the fund balance to prevent long-term financial strain and maintain a healthy fiscal position.



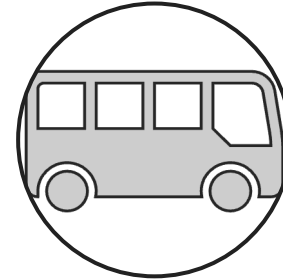
Prioritize Academic Quality: Maintain current class sizes and preserve the existing **teacher-to-student ratios** to support high-quality instruction.



Make Informed, Difficult Decisions: Acknowledge that reductions will be necessary and commit to making strategic, data-driven decisions that support the district's core mission.



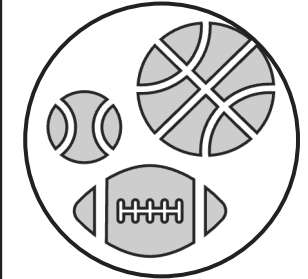
Accept Out-of-District Transfers: Evaluate the financial and instructional impact of out-of-district transfers to ensure sustainability.



Improve Attendance: Continue attendance incentives or interventions where appropriate to support student engagement and increase revenue.



Expand Learning Options: Consider online or alternative school models as part of long-term planning to meet diverse student needs.



Evaluate All Programs: Review all programs to ensure alignment with district priorities and identify potential efficiencies when appropriate.



COLLEGE STATION
INDEPENDENT SCHOOL DISTRICT

2026-27 Budget Advisory Committee



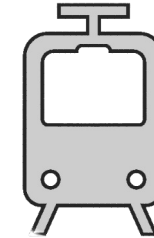
Review underutilized Campuses: Maintaining underutilized facilities is not a sustainable use of limited financial resources.



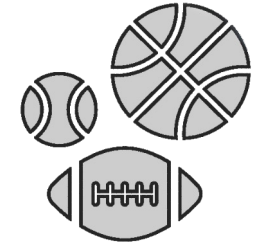
Review Staffing Structures: Consider potential reductions through attrition by shared staffing models, or campus splits where enrollment and program needs support consolidation.



Implement Staffing Reductions Through Attrition Across Departments: Evaluate professional support roles across departments and reduce positions where responsibilities can be streamlined, consolidated, or reassigned without compromising essential services.



Review Pay for Substitutes and Bus Drivers to improve Recruitment and Retention: Evaluate compensation for substitutes and bus drivers to improve recruitment and retention in these critical operational areas.



Evaluate All Programs: Review co-curricular, sports, and fine arts programs for potential cost savings to ensure that the classroom is not disproportionately affected by budget reductions.



COLLEGE STATION
INDEPENDENT SCHOOL DISTRICT

2026-2027 Proposed Budget

- *General Fund*
- *Debt Service Fund*
- *Food Services Fund*



General Fund Budget Assumptions

Budget Pressures

- Enrollment decline
- Increased Security Requirements
- Loss of Adam's Family Foundation Grant
- Rising contracted services costs
- Roof repair
- Additional Facility Square Footage



Strategic Investments

- 3% compensation increase
- Teacher Incentive Allotment expansion
- Staffing for the Career & Technology Center
- Choir and athletic trainer support

Why the Deficit Increased

↓ \$2M

Formula Funding

Enrollment decline reduced
state funding

+\$4.6M

Compensation Expenditure Growth

3% compensation increase
Substitute pay increases
TIA Expansion
Choir Extra Duty Pay
CTE staffing additions

\$2M

Roof Repairs

funded from previously
committed fund
balance

(\$8.3M)

Total Deficit

Up from (\$1.25M)
in 2025-26



COLLEGE STATION
INDEPENDENT SCHOOL DISTRICT

2025-2026
General
Fund

		Proposed 2026-27	Amended 2025-26	Variance
Revenue:				
	Local Revenue	\$ 111,772,345	\$ 108,471,231	\$ 3,301,114
	State Revenue	42,968,591	47,244,521	(4,275,930)
	Federal Revenue	<u>225,000</u>	<u>225,000</u>	<u>-</u>
	Total Revenue	<u>\$ 154,965,936</u>	<u>\$ 155,940,752</u>	<u>\$ (974,816)</u>
Expenditures:				
11	Instruction	\$ 91,912,761	\$ 88,254,751	\$ 3,658,010
12	Instructional Resources & Media	1,304,500	1,388,120	(83,620)
13	Staff Development	4,479,502	3,746,799	732,703
21	Instructional Administration	3,102,894	2,928,345	174,549
23	Campus Administration	8,158,846	7,739,160	419,686
31	Guidance & Counseling	6,310,763	6,223,704	87,059
33	Health Services	1,998,714	2,081,108	(82,394)
34	Student Transportation	4,933,641	5,058,595	(124,954)
35	Food Service	-	2,257	(2,257)
36	Cocurricular Activities	5,714,596	5,606,832	107,764
41	General Administration	5,617,496	5,678,252	(60,756)
51	Plant Maintenance & Operations	18,452,755	18,000,422	452,333
52	Security Services	2,765,835	2,163,636	602,199
53	Data Processing	4,560,952	4,030,669	530,283
61	Community Services	101,311	118,438	(17,127)
71	Debt Services	-	1,006,355	(1,006,355)
81	Facilities Acquisition & Constr.	-	-	-
93	Payments to Fiscal Agent	160,000	152,735	7,265
95	Juvenile Justice Alt Ed	8,000	14,000	(6,000)
99	Tax Appraisal & Collection	<u>1,691,852</u>	<u>1,650,000</u>	<u>41,852</u>
	Total Expenditures	<u>\$ 161,274,418</u>	<u>\$ 155,844,178</u>	<u>\$ 5,430,240</u>
	Other Resources	-	-	-
	Other Uses – Roof Repairs	<u>2,000,000</u>	<u>1,347,000</u>	<u>653,000</u>
	Net Other Resources and Uses	<u>2,000,000</u>	<u>1,347,000</u>	<u>653,000</u>
	Net Change in Fund Balance	<u>\$ (8,308,482)</u>	<u>\$ (1,250,426)</u>	<u>\$ (7,058,056)</u>

<u>Fiscal Year</u>	<u>Nonspendable/ Assigned</u>	<u>Committed</u>	<u>Unassigned</u>	<u>Total</u>
2017	249,302	15,000,000	20,736,222	35,985,524
2018	338,649	15,000,000	21,643,220	36,981,869
2019	194,865	15,000,000	22,642,780	37,837,645
2020	586,208	15,000,000	23,543,963	39,130,171
2021	479,553	9,000,000	25,175,565	34,655,118
2022	1,074,984	5,000,000	28,005,339	34,080,323
2023	1,824,151	5,000,000	32,338,156	39,162,307
2024	1,453,412	3,950,000	38,502,510	43,905,922
2025	1,507,439	16,630,856	40,043,663	58,181,958

Historical Fund Balance



Fund Balance

Unassigned and Assigned Fund Balance:

\$41,551,102	\$
Total Expenditures:	163,274,418
	\$
Total Deficit	(8,308,482)
Use of Previously Committed Fund Balance for Roof Repairs	\$
	2,000,000
	\$
3 Months Operating Fund Balance based on Budget	40,318,604
	\$
75 Days Cash on Hand	33,549,525

Even after using the previously committed \$2 million for roof repairs, the District will maintain approximately \$41.6 million in assigned and unassigned fund balance, exceeding the Board's three-month operating target.



A Balancing Act



Once district's cup size is determined, the state fills cup with **local** property taxes **first**.

School Tax Rate Overview



General Operating Fund

Maintenance & Operations (M&O)

- The annual district budget is passed by the Board of Trustees.
- 83.7% of the district's M&O budget goes to teacher and staff salaries.

Debt Services Fund

Interest & Sinking (I&S)

- I&S funds may only be used to repay debt.
- Cannot be used for salaries, utilities or other day-to-day expenses.

For the average citizen, this is similar to:



Groceries | House Repairs | Utilities
Car Fuel | Routine Services



Mortgage | Home Renovation
Land | Major Appliances | New Car

Debt Service Fund Budget Assumptions

Budget Pressures

- Approximately 40% of net taxable value remains in ARB Review



Strategic Investments

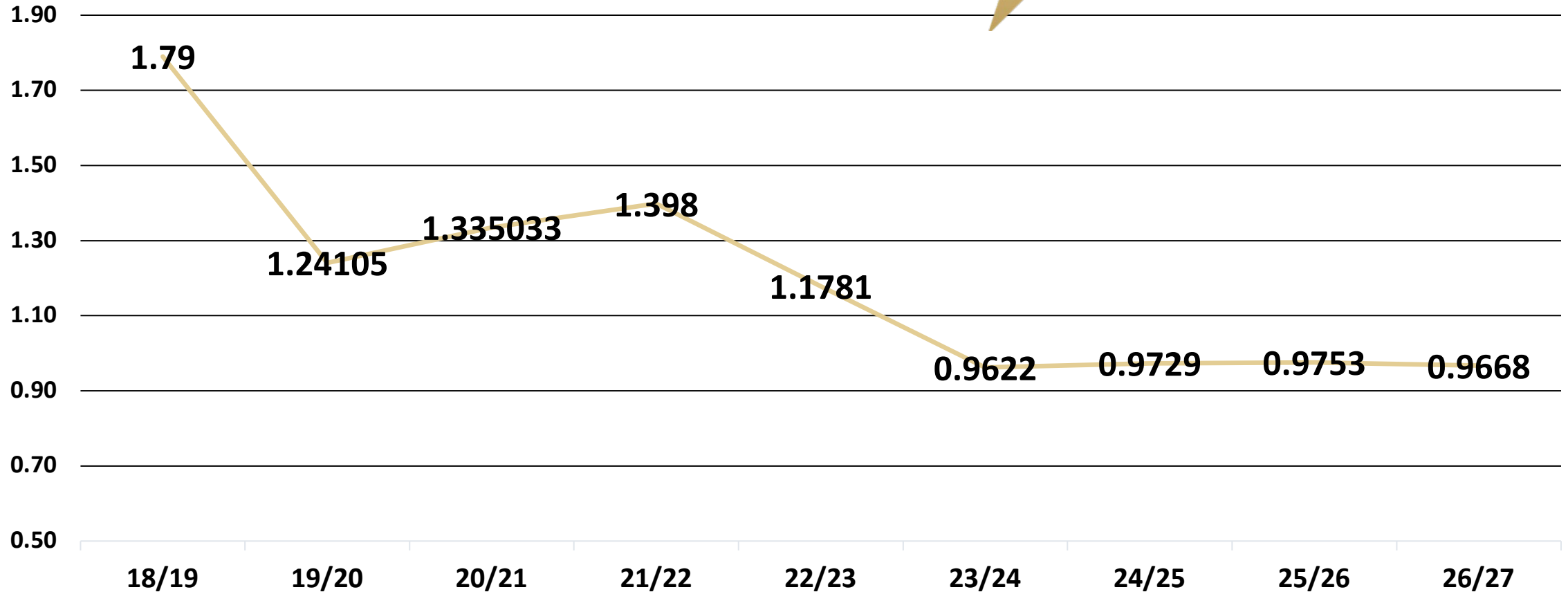
- Preliminary Value Growth of 7%
- Refinance and sale of remaining 2023 Bonds Authorization



2026-2027 Debt Services Fund

<i>Description</i>		<i>Proposed 2026-27</i>	<i>Amended 2025-26</i>	<i>Variance</i>
Revenue:				
	Local Revenue	\$ 44,280,804	\$ 41,849,763	\$ 2,431,041
	State Revenue	<u>3,849,106</u>	<u>3,589,656</u>	<u>259,450</u>
	Total Revenue	<u>\$ 48,129,910</u>	<u>\$ 45,439,419</u>	<u>\$ 2,690,491</u>
Expenditures:				
71	Debt Services	<u>\$ 50,637,756</u>	<u>\$ 47,553,860</u>	<u>\$ 3,083,896</u>
	Total Expenditures	<u>\$ 50,637,756</u>	<u>\$ 47,553,860</u>	<u>\$ 3,083,896</u>
	Net Change in Fund Balance	<u>\$ (2,507,846)</u>	<u>\$ (2,114,441)</u>	<u>\$ (393,405)</u>

Historical Total Tax Rates



Current estimate reflects a total tax rate decrease from \$0.9753 to \$0.9668, subject to final certified values and TEA approval of the Maximum Compressed Rate.

Food Service Fund Budget Assumptions

Budget Pressures

- Loss of Supply Chain Grant Funding



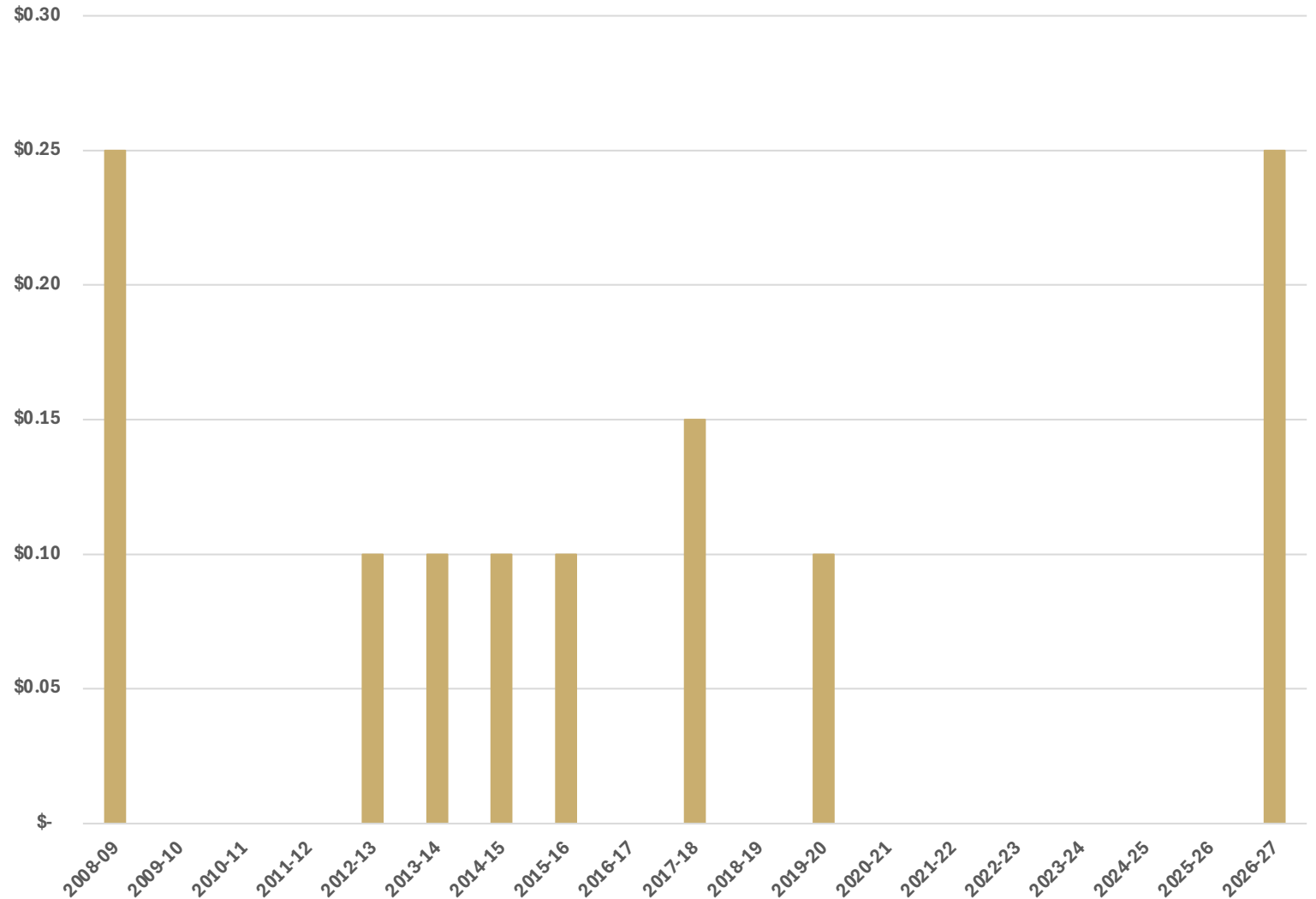
Strategic Investments

- 3% Compensation Increase for all Staff
- Lunch Price Increase of \$0.25 per meal

Historical Lunch Price Cost Increases



Historical Meal Cost Increases





2026-2027 Food Services Fund

		<i>Description</i>	<i>Proposed 2026-27</i>	<i>Amended 2025-26</i>	<i>Variance</i>
Revenue:					
	Local Revenue		\$ 3,831,000	\$ 3,683,500	\$ 147,500
	State Revenue		106,000	58,081	47,919
	Federal Revenue		<u>6,060,589</u>	<u>6,058,103</u>	<u>2,486</u>
	Total Revenue		<u>\$ 9,997,589</u>	<u>\$ 9,799,684</u>	<u>\$ 197,905</u>
Expenditures:					
35	Food Service		\$ 9,870,664	\$ 9,667,459	\$ 203,205
51	Plant Maintenance & Operations		<u>126,925</u>	<u>132,225</u>	<u>(5,300)</u>
	Total Expenditures		<u>\$ 9,997,589</u>	<u>\$ 9,799,684</u>	<u>\$ 197,905</u>
	Net Change in Fund Balance		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Key Takeaways



-
- Proposed General Fund deficit of **(\$8.3 million)**
 - Includes **3% compensation increase**
 - Includes staffing for **Career & Technology Center**
 - Includes increased security requirements
 - Enrollment projected to decline in **students**
 - Uses **\$2 million of previously committed fund balance** for roof repairs
 - Maintains fund balance above Board target levels
 - Tax rates expected to remain stable or decrease, pending final values



Questions



COLLEGE STATION
INDEPENDENT SCHOOL DISTRICT

*Adoption of the
2026-2027 Budget*

Board of Trustees – June 16, 2026



COLLEGE STATION
INDEPENDENT SCHOOL DISTRICT

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