

Agenda Item No. 1.3

THE TEXAS A&M UNIVERSITY SYSTEM
Office of the Vice Chancellor and Chief Financial Officer
January 16, 2026

Members, Board of Regents
The Texas A&M University System

Subject: Approval of New, Increased, and Decreased Graduate Program Fees for Fall 2026 Semester

I recommend adoption of the following minute order:

“The request for new, increased, and decreased graduate program fees recommended by The Texas A&M University System institutions, as shown on the attached exhibit, is approved to be effective with the fall 2026 semester.”

Respectfully submitted,

[SIGNED BY]

Ryan C. Griffin
Vice Chancellor and
Chief Financial Officer

System Approval Recommended:

[SIGNED BY]

Glenn Hegar
Chancellor

[SIGNED BY]

Susan Ballabina, Ph.D.
Executive Vice Chancellor

**System General Council Approved
for Legal Sufficiency:**

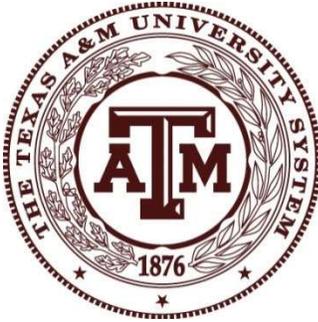
[SIGNED BY]

R. Brooks Moore
General Counsel

**Board General Council Approval
for Legal Sufficiency:**

[SIGNED BY]

Nichole B. Bunker
General Counsel



THE TEXAS A&M UNIVERSITY SYSTEM

**FEE REQUESTS
NEW, INCREASED & DECREASED
GRADUATE PROGRAM FEES**

**BOARD OF REGENTS MEETING
FEBRUARY 2026**

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THE TEXAS A&M UNIVERSITY SYSTEM
SUMMARY OF NEW, INCREASED AND DECREASED GRADUATE PROGRAM FEES/OTHER
Proposed to be Effective Fall 2026

FEE DESCRIPTION	BASIS	CURRENT	INCREASE/ DECREASE	PROPOSED
Texas A&M University				
Master of Science in Sport Business Analytics Program Fee - IN PERSON				
Fall & Spring	SEM		NEW	\$7,675.00
Summer	SEM		NEW	\$4,000.00
Master of Science in Sport Business Analytics Program Fee - FLEX ONLINE				
Fall, Spring & Summer	SCH		NEW	\$555.56
Master of Science in Financial Management Program Fee - FLEX ONLINE				
Fall & Spring	SCH		NEW	\$555.56
Summer	SCH		NEW	\$555.56
Doctor of Philosophy in Visual Computing and Interactive Media Program Fee				
Fall, Spring & Summer	SCH		NEW	\$136.00
*Fall & Spring capped at 9 SCH's and Summer capped at 6 SCH's.				
Master of Data Science Program Fee				
Fall, Spring & Summer	SEM/SCH	\$4,000.00/SEM	\$0.00	\$400.00/SCH
*Currently charged to students by Semester. Requesting approval to charge by SCH beginning Fall 2026.				
<hr/>				
Texas A&M Health Science Center				
College of Medicine Masters and Certificate Program Fee - IN PERSON				
Fall, Spring & Summer	SCH		NEW	\$285.00
*If approved, this standardized Masters Program Fee will replace the program-specific fees currently assessed separately for MS in Medical Sciences.				
College of Medicine Masters and Certificate Distance Education Program Fee - FLEX ONLINE				
Fall, Spring & Summer	SCH		NEW	\$365.00
*If approved, this standardized Distance Education Program Fee will replace the online distance education fees currently assessed separately for Education for Healthcare Professionals.				
College of Medicine MD Program Fee				
Fall, Spring & Summer	SEM	\$619.00	\$690.00	\$1,309.00
*The following Clinical Simulation Fee will be eliminated and rolled into the MD Program Fee if the increase in the MD Program Fee is approved:				
Clinical Simulation Fee	YEAR	\$600.00	(\$600.00)	Eliminate
EnMed Program Fee				
Fall Only (annual fee charged once in the Fall)	Year	\$10,000.00	\$2,500.00	\$12,500.00
<hr/>				
East Texas A&M University				
MBA Program Fee				
Annual Fee	Year		NEW	\$5,000.00

THE TEXAS A&M UNIVERSITY SYSTEM
SUMMARY OF NEW, INCREASED AND DECREASED GRADUATE PROGRAM FEES/OTHER
Proposed to be Effective Fall 2026

FEE DESCRIPTION	BASIS	CURRENT	INCREASE/ DECREASE	PROPOSED
Tarleton State University				
Competency-Based Education Fees (CBE):				
Teacher Certification				
Fall & Spring	TERM		NEW	\$1,000.00
Summer	TERM		NEW	\$1,000.00
MED in Curriculum and Instruction				
Fall & Spring	TERM		NEW	\$1,800.00
Summer	TERM		NEW	\$1,800.00
Comprehensive Medical Education Fee - Graduate	SCH		NEW	\$100.00
Texas A&M University-Corpus Christi				
University Services Fee - Graduate				
Graduate Resident	SCH	\$239.99	\$2.40	\$242.39
Graduate Non-Resident	SCH	\$279.47	\$2.79	\$282.26
Texas A&M University-Kingsville				
University Services Fee - Graduate				
Fall, Spring & Summer (based on 9 SCH's)	SCH	\$100.78 - \$147.65		\$134.98 - \$227.54
*This proposed rate increase will increase the overall academic cost for Graduate Students by 10%.				
An increase is necessary to improve graduate level programs that align with the goals of achieving the next level research status for Texas A&M University - Kingsville.				

TEXAS A&M UNIVERSITY

Summary of Proposed New & Increased - Graduate Program Fees/Other
Effective Fall 2026

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
2.2	Master of Science in Sport Business Analytics Program Fee - IN PERSON Fall & Spring Summer	SEM SEM		NEW NEW	\$7,675.00 \$4,000.00
2.5	Master of Science in Sport Business Analytics Program Fee - FLEX ONLINE Fall, Spring & Summer	SCH		NEW	\$555.56
2.8	Master of Science in Financial Management Program Fee - FLEX ONLINE Fall & Spring Summer	SCH SCH		NEW NEW	\$555.56 \$555.56
2.11	Doctor of Philosophy in Visual Computing and Interactive Media Program Fee Fall, Spring & Summer *Fall & Spring capped at 9 SCH's and Summer capped at 6 SCH's.	SCH		NEW	\$136.00
2.14	Master of Data Science Program Fee Fall, Spring & Summer *Currently charged to students by Semester. Requesting approval to charge by SCH beginning Fall 2026.	SEM/SCH	\$4,000.00/SEM	\$0.00	\$400.00/SCH

SCH - Semester Credit Hour

SEM - Semester

Request for New Student Fee
TEXAS A&M UNIVERSITY
Mays Business School
Master of Science in Sport Business Analytics Program Fee – In Person
Effective Fall 2026

I. Programmatic Justification and Proposed Use of the New Fee

The Master of Science in Sport Business Analytics (MS-SBA) program at Mays Business School will prepare students to meet the growing demand for data-driven decision makers in the sports industry. Grounded in business fundamentals and cutting-edge analytical techniques, the program will equip students with the skills to collect, manage, analyze, interpret, and apply data across both performance and business analytics streams. Specifically, areas such as player performance and development, team strategy, personnel management, ticketing, sponsorships, and fan engagement will be the focus of the program. The curriculum will emphasize quantitative analysis, data visualization, predictive modeling, and the use of industry-standard tools and software.

Graduates will be prepared for careers in sport organizations, media companies, athletic departments, and analytics firms, where they will use data to drive strategy and performance. With strong ties to professional and collegiate athletics and access to high-level experiential learning opportunities, students will gain real-world experience that positions them for immediate impact in roles such as data analyst, business intelligence coordinator, or performance specialist.

The program fee is \$7,675 each for Fall and Spring, and \$4,000 for Summer, matching the MS Business program's structure. The 36-credit hour program spans four semesters. Students pay this fee on top of regular university tuition and fees. Revenue will support:

- Administrative costs: Stipends for a program director and potentially a full-time coordinator.
- Faculty Instruction costs
- Recruiting and Marketing expenses: Recruitment efforts targeting working professionals.
- Student materials costs
- Teaching assistant support
- Orientation costs: Introducing students to the program and Aggie culture.
- Department and College operational costs

II. Public Hearing and/or Student Referendum Requirements

No public hearing is required for this fee.

III. Budget Impact if Fee Request is Not Approved

The program's ability to further invest in recruiting from other campuses, improve student retention and academic success efforts, grow career management advising capacity and tools, and contribute to capital improvement needs in Wehner will not be possible without this program fee increase.

IV. Justification for Ending Balance

Excess revenues are not expected for this program; however, a modest ending balance may be maintained to cover expense fluctuations (e.g., recruiting and marketing costs), reinvestment in educational and student experience enhancements, and cyclical expenses that don't always match our annual cash-flow cycles.

V. Additional Information

The demand for professionals skilled in sports analytics is rapidly increasing globally. Statista & PricewaterhouseCoopers suggest the industry will exceed \$620 billion by 2027. In the U.S., the sports industry was valued at over \$500 billion in 2023, driven by media rights, sponsorships, merchandising, ticket sales, and sports betting. In Texas, with twelve professional major league teams, numerous Division I college programs, and a robust high school sports ecosystem, over five hundred sports analytics-related job postings on ZipRecruiter indicate a significant workforce gap. This program addresses this gap by training graduates in business-focused sports analytics, a niche not currently met by existing sport management programs in Texas, positioning Mays Business School as a leader in this field.

Request for New Student Fee
TEXAS A&M UNIVERSITY

Mays Business School

Master of Science in Sport Business Analytics Program Fee

Proposed Fee: \$7,675.00 for Fall and Spring
 \$4,000.00 for Summer
 Basis: sem (sch, sem, student, etc.)

Number of Students Affected: 50
 Projected Student Enrollment: 50
 Projected Semester Credit Hours: 36

	FY 2027 Budget
BEGINNING BALANCE	
Revenues	
Fees	967,500
Total Revenues	967,500
Expenses	
Administrative Salaries & Wages	125,000
Instructional Costs	200,000
Fringe Benefits	78,163
Departmental Operations/Orientation/Retention	176,447
Career Management	42,890
Recruiting & Marketing costs	87,500
Teaching Assistant support	48,000
College overhead costs	193,500
Equipment	16,000
Total Expenses	967,500
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for New Student Fee
TEXAS A&M UNIVERSITY
Mays Business School
Master of Science Sport Business Analytics Program Fee – Flex Online
Effective Fall 2026

I. Programmatic Justification and Proposed Use of the New Fee

The Master of Science in Sport Business Analytics (MS-SBA) Flex Online program at Mays Business School will prepare students to meet the growing demand for data-driven decision makers in the sports industry. Grounded in business fundamentals and cutting-edge analytical techniques, the program will equip students with the skills to collect, manage, analyze, interpret, and apply data across both performance and business analytics streams. Specifically, areas such as player performance and development, team strategy, personnel management, ticketing, sponsorships, and fan engagement will be the focus of the program. The curriculum will emphasize quantitative analysis, data visualization, predictive modeling, and the use of industry-standard tools and software.

Graduates will be prepared for careers in sport organizations, media companies, athletic departments, and analytics firms, where they will use data to drive strategy and performance. With strong ties to professional and collegiate athletics and access to high-level experiential learning opportunities, students will gain real-world experience that positions them for immediate impact in roles such as data analyst, business intelligence coordinator, or performance specialist.

The proposed program fee is \$555.56 per semester credit hour (SCH), charged in fall, spring, and summer semesters, aligning with other Flex Online master's programs at Mays Business School. The revenue will cover:

- Administrative costs: Stipends for a program director and potentially a full-time coordinator
- Faculty Instruction costs
- Recruiting and Marketing expenses: Recruitment efforts targeting working professionals
- Student materials costs
- Teaching assistant support
- Orientation costs: Introducing students to the program and Aggie culture
- Department and College operational costs
- Instructional design: Maintaining cutting-edge online delivery and curriculum updates

II. Public Hearing and/or Student Referendum Requirements

No public hearing is required for this fee.

III. Budget Impact if Fee Request is Not Approved

If the fee is not approved, the Flex Online MS-SBA program cannot sustain itself financially, preventing its operation and limiting access to this critical education for working professionals.

IV. Justification for Ending Balance

Excess revenues are not expected for this program; however, a modest ending balance may be maintained to cover expense fluctuations (e.g., recruiting and marketing costs), reinvestment in educational and student experience enhancements, and cyclical expenses that don't always match our annual cash-flow cycles.

V. Additional Information

The demand for professionals skilled in sports analytics is rapidly increasing globally. Statista & PricewaterhouseCoopers suggest the industry will exceed \$620 billion by 2027. In the U.S., the sports industry was valued at over \$500 billion in 2023, driven by media rights, sponsorships, merchandising, ticket sales, and sports betting. In Texas, with twelve professional major league teams, numerous Division I college programs, and a robust high school sports ecosystem, over 500 sports analytics-related job postings on ZipRecruiter indicate a significant workforce gap. This program addresses this gap by training graduates in business-focused sports analytics, a niche not currently met by existing sport management programs in Texas, positioning Mays Business School as a leader in this field.

Request for New Student Fee
TEXAS A&M UNIVERSITY

Mays Business School

Master of Science in Sport Business Analytics Program Fee Flex Online

Proposed Fee: \$555.56 for Fall and Spring
 \$555.56 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 50
 Projected Student Enrollment: 50
 Projected Semester Credit Hours: 27 *36 Total program SCH

	FY 2027 Budget
BEGINNING BALANCE	
Revenues	
Fees	750,006
Total Revenues	750,006
Expenses	
Administrative Salaries & Wages	125,000
Instructional Costs	120,000
Fringe Benefits	59,451
Departmental Operations/Orientation/Retention	30,164
Career Management	42,890
Recruiting & Marketing costs	62,500
Instructional Design Team	120,000
Teaching Assistant support	24,000
College overhead costs	150,001
Equipment	16,000
Total Expenses	750,006
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for New Student Fee
TEXAS A&M UNIVERSITY
Mays Business School
Master of Science in Financial Management Program Fee - Flex Online
Effective Fall 2026

I. Programmatic Justification and Proposed Use of the New Fee

Mays Business School proposes a new program fee for the MS in Financial Management FLEX Online Program (fully online, designed for working professionals and distance learners). The program fee will fund the delivery of a high-quality online experience equivalent to on-campus offerings while meeting the distinct needs of online learners (e.g., technology-enabled instruction, intensive career enablement, and flexible pacing). Consistent with precedent for other FLEX Online programs at Mays, the Flex Online format expands access to Texas A&M's finance education for mid-career professionals and place-bound students while preserving the rigor and support of our residential programs. The program fee is the mechanism that allows us to deliver the same level of quality online (specialized platforms, instructional design, live engagement, tutoring, and coaching) rather than offering a lower-touch experience.

The proposed program fee is \$555.56 per semester credit hour (SCH), charged in fall, spring, and summer semesters, aligning with other Flex Online master's programs at Mays Business School. The revenue will be applied to the following core categories—mirroring proven models in existing Mays FLEX Online programs—to ensure a high-touch, outcomes-oriented student experience:

- Instructional Quality & Faculty Support: Competitive compensation for teaching faculty (including practitioner adjuncts in specialized finance domains), course leads, graders, and teaching assistants to sustain small sections, timely feedback, and rigorous assessment.
- Recruiting and Marketing expenses: Recruitment efforts targeting working professionals. Targeted digital campaigns to attract high-caliber, diverse cohorts aligned with Mays' mission.
- Community & Orientation: Optional on-campus kickoff/residency to foster Aggie community, culture, and networking; virtual cohort-building events throughout the year.
- Career Enablement: Employer partnerships, executive seminars, interview prep, technical case coaching (valuation, LBO, credit), and curated job pipelines (corporate finance, banking, asset management, fintech).
- Student Success Services: Dedicated program manager/coordinator, proactive advising, tutoring, writing/quant labs, time-zone friendly office hours, and success coaching tailored to working professionals.
- Orientation costs: Introducing students to the program and Aggie culture.
- Finance Technology & Data Platforms: Licenses and integration support for market-relevant tools (e.g., portfolio analytics, Python/R finance stacks, data terminals/APIs, risk engines), virtual lab environments, and sandboxed datasets for hands-on practice.
- Department and College operational costs
- Instructional Design & Content Refresh: Professional learning-experience design (asynchronous + synchronous), multimedia production, accessibility compliance, and iterative course refreshes to keep cases, data, and tools current with markets. LMS

enhancements, live session production, captioning, proctoring, analytics for early alerts, and continuous improvement reporting to academic leadership.

II. Public Hearing and/or Student Referendum Requirements

No public hearing is required for this fee.

III. Budget Impact if Fee Request is Not Approved

If the fee is not approved, the Flex Online MS-MFM FLEX program cannot sustain itself financially, preventing its operation and limiting access to this critical education for working professionals.

IV. Justification for Ending Balance

Excess revenue is not expected for this program; however, a modest ending balance may be maintained to cover expense fluctuations (e.g., recruiting and marketing costs), reinvestment in educational and student experience enhancements, and cyclical expenses that don't always match our annual cash-flow cycles.

V. Additional Information

Request for New Student Fee
TEXAS A&M UNIVERSITY

Mays Business School

Master of Science in Financial Management Program Fee - FLEX ONLINE

Proposed Fee: \$555.56 for Fall and Spring
 \$555.56 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 50
 Projected Student Enrollment: 50
 Projected Semester Credit Hours: 27 *36 Total program SCH

	FY 2027 Budget
BEGINNING BALANCE	
Revenues	
Fees	750,006
Total Revenues	750,006
Expenses	
Administrative Salaries & Wages	125,000
Instructional Costs	120,000
Fringe Benefits	59,451
Departmental Operations/Orientation/Retention	25,000
Career Management	42,000
Recruiting & Marketing costs	62,000
Instructional Design Team	120,000
Teaching Assistant support	24,000
Student material costs	7,554
College overhead costs	150,001
Equipment	15,000
Total Expenses	750,006
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for New Student Fee
TEXAS A&M UNIVERSITY
 College of Performance, Visualization and Fine Arts
 Doctor of Philosophy in Visual Computing and Interactive Media Program Fee

I. Programmatic justification and proposed use of the new fee

A. Executive Overview

The College of Performance, Visualization and Fine Arts proposes a program fee for the new Doctor of Philosophy in Visual Computing and Interactive Media. This new PhD degree is due to the MFA and MS in Visualization gaining traction over the last few years and more demand from the students for a PhD program in this area within the College of Performance, Visualization and Fine Arts. With the increase of a new program, the cost to ensure the students have the most up-to-date technology being used in the industry will also increase. The amount of the proposed fee to be assessed on an annual basis is as follows:

	Fall	Spring	Summer
MFA in Visualization Program Fee	\$136/sch*	\$136/sch*	\$136/sch*

* Note: The fee will be capped at 9 semester credit hours in the fall and spring and 6 semester credit hours in the summer.

We propose that this fee increase be assessed to all students who are matriculating into the PhD in Visual Computing and Interactive Media beginning in Fall 2026 and thereafter.

Rationale and Use of the MFA Fees

In order for the new PhD in Visual Computing and Interactive Media to provide the best possible educational experience for our students, the Department would like to name a dedicated faculty member to serve as the Academic Program Director. This person will be expected to teach in that program, serve as mentor for the PhD students, keep curriculum update and relevant to the field, oversee activities within the program, and promote partnerships between the PhD program and the community regarding teaching internships, community engagement, recruitment, and performances.

The \$70.00/SCH college program fee and the \$136.00/SCH program fee are expected to enhance the quality of the PhD program while ensuring that the program remains accessible to students and maintains a high-quality education for the students. The PhD fees will be used to cover expenses associated with the PhD program. These expenses include scholarship opportunities, graduate level travel and research grants, seminars and workshops, increased technology, supply cost support, and equipment support.

II. Public hearing and/or student referendum requirements

We propose that the fee be effective in Fall 2026. An open forum to receive student feedback on the proposal will be held in Spring 2026. Notification of the open forum will be emailed to all

current undergraduate students in the B.S. Visualization, M.F.A. Visualization and M.S Visualization and all faculty and staff within the college.

III. Budget impact if fee request is not approved

If the fee is not approved, the College of Performance, Visualization and Fine Arts will not be able to support significant growth in the program, which will place our students at a disadvantage to other programs who offer this support throughout the state and around the country. This fee will allow us to provide our students with the best educational experience and the opportunity to recruit and attract high quality graduate students.

IV. Justification for ending balance

All generated revenue within the fiscal year will be utilized for the enhancement of the education environment for those graduate students paying the program fee. No ending balance is anticipated.

V. Additional Information

Request for New Student Fee
TEXAS A&M UNIVERSITY

Doctor of Philosophy in Visual Computing and Interactive Media Program Fee

Proposed Fee: \$136.00 for Fall and Spring (capped at 9 SCH's for Fall and Spring)
 \$136.00 for Summer (capped at 6 SCH's for Summer)
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 15
 Projected Student Enrollment: 15
 Projected Semester Credit Hours:

	FY 2027 Budget
BEGINNING BALANCE	
Revenues	
Fees	48,960
Total Revenues	48,960
Expenses	
Salaries & Wages	18,360
Maintenance/Repair	10,600
Equipment	20,000
Total Expenses	48,960
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for Increased Student Fee
TEXAS A&M UNIVERSITY
Master of Data Science Program Fee

I. Programmatic justification and proposed use of the increased fee

Currently, the Master of Data Science Program (MSDS) charges a flat fee of \$4,000 per long semester. When the program was initially designed, we anticipated most students would complete the program in three long semesters. However, a significant number of students are now taking four semesters to graduate. This happens due to factors like the current job market, and we anticipate students may wish to complete their MSDS flexibly over an extended period while working. The current per-semester fee structure places an unintended and substantial financial burden on these students. Switching to a per SCH model will allow flexibility for students who are taking longer than expected to complete the program.

II. Public hearing and/or student referendum requirements

No public hearing or student referendum is required for this fee.

III. Budget impact if fee request is not approved

This request provides a revenue neutral change that will affect the way in which the fee is charged to students but will not affect revenue or expense budgets.

IV. Justification for ending balance

No significant ending balance is anticipated.

V. Additional information

Request for Increased Student Fee
TEXAS A&M UNIVERSITY
 MS - Data Science Program Fee

Current Fee: \$4,000.00/sem for Fall and Spring
\$4,000.00/sem for Summer
 Proposed Fee: \$400.00 for Fall and Spring
\$400.00 for Summer
 Basis: sch (sch, sem, student, etc.)

**Previously charged to students by Semester.
 Requesting approval to charge by SCH
 beginning Fall 2025. The change will be
 revenue neutral.**

Number of Students Affected: _____
 Current Semester Credit Hours: _____
 Projected Semester Credit Hours: 1,710

	FY 2026 Budget	FY 2027 Budget WITHOUT Increase	Proposed Increase	FY 2027 Budget WITH Increase
BEGINNING BALANCE - Actual	0			
Estimated		0		0
Revenues				
Fees	684,000	684,000	0	684,000
Total Revenues	684,000	684,000	0	684,000
Expenses				
Salaries & Wages	460,000	460,000	0	460,000
Fringe Benefits	70,000	70,000	0	70,000
Departmental Operations	154,000	154,000	0	154,000
Total Expenses	684,000	684,000	0	684,000
Increase/Decrease in Balance				
Revenues less Expenses	0	0	0	0
ENDING BALANCE	0	0		0

TEXAS A&M HEALTH SCIENCE CENTER

Summary of Proposed New, Increased and Decreased - Graduate Program Fees/Other
Effective Fall 2026

<u>PAGE</u>	<u>FEE DESCRIPTION</u>	<u>BASIS</u>	<u>CURRENT</u>	<u>INCREASE</u>	<u>PROPOSED</u>
3.2	College of Medicine Masters and Graduate Certificate Program Fee - IN PERSON Fall, Spring & Summer	SCH		NEW	\$285.00
	*If approved, this standardized Masters Program Fee will replace the program-specific fees currently assessed separately for MS in Medical Sciences.				
3.6	College of Medicine Masters and Graduate Certificate Distance Education Program Fee - FLEX ONLINE Fall, Spring & Summer	SCH		NEW	\$365.00
	*If approved, this standardized Distance Education Program Fee will replace the online distance education fees currently assessed separately for Education for Healthcare Professionals.				
3.11	College of Medicine MD Program Fee Fall, Spring & Summer	SEM	\$619.00	\$690.00	\$1,309.00
	*The following Clinical Simulation Fee will be eliminated and rolled into the MD Program Fee if the increase in the MD Program Fee is approved:				
	Clinical Simulation Fee	YEAR	\$600.00	(\$600.00)	Eliminate
3.16	Enmed Program Fee Fall Only	Year	\$10,000.00	\$2,500.00	\$12,500.00
	*Annual fee charged once in the Fall.				

SCH - Semester Credit Hour

SEM - Semester

Request for New Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
Vashisht College of Medicine
Graduate Certificate Program Fee - In-Person
Effective Fall 2026

I. Programmatic justification and proposed use of the new fee

a) Proposal Overview:

Vashisht College of Medicine (VCOM) proposes the implementation of a new program fee to support its Graduate certificate offerings within the College of Medicine. The proposed fee is \$285 per semester credit hour. This fee would apply to all in-person graduate certificate programs and will extend to any future in-person graduate certificate programs added by VCOM.

Currently, graduate certification in-person students are not required to pay program fees. These students follow much of the same curriculum as those enrolled in the in-person master's programs. It is inequitable that master's students are charged program fees while graduate certification students are not, despite taking the same courses. Many graduate certificate students later transition into a master's degree, effectively fast-tracking their graduate education without ever paying program fees. To address this inconsistency, we propose establishing a new graduate certificate program fees that will apply uniformly across all graduate certificate in-person programs.

b) Strategic Purpose of the Fee

This new fee safeguards the growth, quality, and long-term competitiveness of our graduate offerings. It will establish a reliable funding stream dedicated to strengthening instructional excellence, broadening student services, and elevating the College's standing among peer institutions.

The resources generated will be used to advance program quality through investments in state-of-the-art instructional technologies, simulation laboratories, and innovative curricular enhancements. The fee will also support the recruitment and retention of highly qualified faculty, expansion of student advising, career development, research opportunities, wellness services, and targeted marketing to attract high-achieving students.

c) Alignment with Peer Institutions and Enrollment Growth

It is also essential to note that adopting a uniform fee across all graduate certificate in-person programs will bring our tuition and fee structure into alignment with peer medical colleges that have already established similar models. This consistency will reinforce institutional competitiveness in attracting exceptional applicants, while also ensuring financial sustainability and reducing dependence on general operating funds.

Funds from the proposed fee will allow us to expand course sections and increase enrollment, which will in turn generate additional state formula funding and tuition revenue for Texas A&M University.

d) Comparative Tuition Analysis

The following table provides a nationwide comparison of per-credit-hour tuition rates, including selected Texas institutions. This data, drawn directly from institutional websites, highlights how significantly lower our current charges are on a per-credit basis and reinforces the importance of implementing higher graduate certification program fees to remain competitive and address this funding gap.

Institution	In-State Per-Credit Tuition
Texas A&M University (TAMU)	191
Johns Hopkins University	1429
University of Pittsburg	1283
University of Michigan	2026
Thomas Jefferson University	1508
UT Southwestern Medical Center (UTSW)	490
Baylor College of Medicine	1100

The comparative analysis of tuition rates across Texas and national peer institutions underscores the financial gap that exists in our current model. At present, Texas A&M University charges \$191 per credit hour, one of the lowest rates among peer institutions. By contrast, Johns Hopkins University charges \$1,429, the University of Michigan charges \$2,026, and University of Pittsburg charges nearly \$1,283 per credit hour. Even among Texas peers, UT Southwestern Medical Center is at \$490 per credit, and Baylor College of Medicine is at \$1,100 per credit.

The proposed graduate certification program fee of \$285 per credit hour would bring our effective cost to approximately \$476 per credit (\$191 base tuition + \$285 fee). This still positions Texas A&M well below national competitors, many of whom charge two to seven times more per credit hour.

This adjustment is not intended to match peer pricing but to narrow the gap enough to provide critical resources for program quality, faculty excellence, student support, and marketing efforts. Without this fee, we risk falling further behind in our ability to attract top students and to provide the comprehensive educational experience expected of a leading College of Medicine.

e) Impact on Student Success and Institutional Vitality

Graduates of VCOM's in-person graduate certification programs are prepared for impactful careers in clinical and biomedical research, pharmaceutical and biotechnology industries, higher education, and public health agencies. These programs also strengthen preparation for advanced professional study in medicine, dentistry, nursing, physician assistant studies, and doctoral-level research.

The proposed fee will ensure that these graduate certification programs continue to deliver exceptional value by funding advanced instructional resources, distinguished faculty, and robust student support services. With these investments, graduates will remain highly competitive in today's evolving healthcare and medical education landscape, while VCOM reinforces its reputation as a leader in preparing professionals for impactful careers.

II. Public hearing and/or student referendum requirements

No public hearing or student referendum is required.

III. Budget impact if fee request is not approved

The Vashisht College of Medicine is confronting significant financial pressures, placing the long-term sustainability of this program at risk. Approval of the proposed fee increase is essential to maintaining financial viability.

In addition, rising enrollment is creating greater demand for faculty, staff, and student support services. Without the requested fee, these increased costs cannot be met through existing funding sources such as formula funding and tuition, limiting the program's ability to sustain quality and growth. Additionally, without the implementation of the proposed fee, we risk losing our competitive edge by limiting our ability to attract high-caliber students and to provide the comprehensive growth and development opportunities that peer programs already offer.

IV. Justification for ending balance

We do not anticipate an ending balance.

V. Additional information

To preserve the quality of essential services including academic advising, assessment and learning science, higher enrollments, and quality education, we strongly recommend the establishment of a graduate certification fee for all College of Medicine graduate certification in-person programs.

This fee will provide a dedicated funding stream to sustain and enhance these critical functions. Importantly, even with the proposed graduate certification program fee, the College of Medicine will remain highly affordable compared to peer institutions, while ensuring that the improvements supported by this funding directly benefit our students.

Request for New Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
 Vashisht College of Medicine
 Graduate Certificate Program Fee - In-Person

Proposed Fee: \$285.00 for Fall and Spring
 \$285.00 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 1
 Projected Student Enrollment: 10
 Projected Semester Credit Hours: 120

	FY 2027 Budget
BEGINNING BALANCE	0
Revenues	
Fees	34,200
Total Revenues	34,200
Expenses	
Departmental Operations	34,200
Total Expenses	34,200
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for New Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
Vashisht College of Medicine
Graduate Certificate Distance Education Fee
Effective Fall 2026

I. Programmatic justification and proposed use of the new fee

a) Proposal Overview:

Vashisht College of Medicine (VCOM) proposes the implementation of a new distance education fee of \$365 per semester credit hour for all graduate certification programs within the College of Medicine. This uniform fee would apply to existing online graduate certification programs, namely Education for health care professionals, as well as any future graduate certification programs offered by the College that are taught online.

At present, no distance education fees are assessed separately for the graduate certificate students in Education for Healthcare Professionals. We recommend adopting a standardized distance education fee structure for all graduate certificate programs, applied consistently across online offerings.

Moreover, these students follow much of the same curriculum as those enrolled in the master's programs in medical sciences and education for health care professionals. It is inequitable that master's students are charged distance education fees while graduate certification students are not, despite taking the same courses. Many graduate certificate students later transition into a master's degree, effectively fast-tracking their graduate education without ever paying distance education fees. To address this inconsistency, we propose establishing a new graduate certificate distance education fee that will apply uniformly across all on-line graduate certificate programs.

b) Strategic Purpose of the Fee

This new fee is designed to secure the growth, quality, and long-term competitiveness of VCOM's graduate certification online programs. Revenues will provide a reliable funding stream dedicated to:

- Enhancing instructional excellence through investments in state-of-the-art online learning technologies and simulation laboratories.
- Supporting curricular innovation and new program development.
- Recruiting and retaining highly qualified faculty.
- Expanding student services, including advising, career development, research opportunities, and wellness support.
- Increasing visibility through targeted marketing to attract high-achieving students.

c) Alignment with Peer Institutions and Enrollment Growth

Adopting a uniform distance education program fee aligns VCOM with peer medical colleges nationwide that have implemented similar models. A consistent, transparent

fee structure enhances competitiveness, simplifies program costs for students, and reduces reliance on general operating funds.

The additional resources will enable VCOM to expand course offerings and accommodate increased enrollment demand. This enrollment growth will generate additional **state formula funding** and tuition revenue, further strengthening the College’s financial base and long-term sustainability.

d) Comparative Tuition Analysis

The following table provides a nationwide comparison of per-credit-hour tuition rates, including selected Texas institutions. This data, drawn directly from institutional websites, highlights how significantly lower our current charges are on a per-credit basis and reinforces the importance of implementing higher distance education fees to remain competitive and address this funding gap.

Institution	In-State Per-Credit Tuition
Texas A&M University (TAMU)	191
Johns Hopkins University	1429
University of Pittsburg	1283
University of Michigan	2026
Thomas Jefferson University	1508
UT Southwestern Medical Center (UTSW)	490
Baylor College of Medicine	1100

The comparative analysis of online graduate certification’s tuition rates across Texas and national peer institutions underscores the financial gap that exists in our current model. At present, Texas A&M University’s online graduate certification fee is \$191 per credit hour, which ranks among the lowest in the country. By contrast, leading national peers such as Johns Hopkins University (\$1,429/credit), the University of Michigan (\$2,026/credit), and University of Pittsburg (\$1,283/credit) set significantly higher tuition rates for their online graduate certification programs in medicine and health sciences.

Even within Texas, peer institutions have established higher benchmarks for online tuition. For example, UT Southwestern Medical Center assesses \$490 per credit, while Baylor College of Medicine charges \$1,100 per credit for comparable distance education offerings.

To close this gap and support sustainability of this online graduate certification program, we propose a distance education program fee of \$365 per credit hour. Even at this adjusted rate, Texas A&M VCOM remains well below national peers who often charge two to seven times more.

This adjustment is not intended to match peer pricing but to narrow the gap enough to provide critical resources for online program quality, faculty excellence, student support, and marketing efforts. Without this fee, we risk falling further behind in our ability to attract top students and to provide the comprehensive educational experience expected of a leading College of Medicine.

e) Impact on Student Success and Institutional Vitality

Graduates of VCOM's online graduate certification program in Education for Health Professionals are prepared for impactful careers as educators, academic leaders, and program developers within medicine, nursing, dentistry, physician assistant studies, and other health-related disciplines. This program equips graduates with pedagogical expertise, leadership skills, and curricular innovation tools needed to advance health professions education in universities, clinical training programs, and professional schools.

The proposed distance education fee will ensure that the Education for Health Professionals program continues to deliver exceptional value by:

- Funding cutting-edge instructional design and online learning technologies tailored to teaching and curriculum development.
- Supporting distinguished faculty mentors who bring expertise in educational innovation, assessment, and health professions leadership.
- Expanding student services that strengthen advising, career development, and professional networking opportunities for health professions educators.

With these investments, graduates will remain highly competitive in the evolving field of health professions education, while VCOM reinforces its reputation as a leader in preparing educators and leaders who shape the future of healthcare training and academic medicine.

II. Public hearing and/or student referendum requirements

No public hearing or student referendum is required for this fee.

III. Budget impact if fee request is not approved

The Vashisht College of Medicine is confronting significant financial pressures, placing the long-term sustainability of this program at risk. Approval of the proposed fee increase is essential to maintaining financial viability.

In addition, rising enrollment is creating greater demand for faculty, staff, and student support services. Without the requested fee, these increased costs cannot be met through

existing funding sources such as formula funding and tuition, limiting the program's ability to sustain quality and growth. Additionally, without the implementation of the proposed fee, we risk losing our competitive edge by limiting our ability to attract high-caliber students and to provide the comprehensive growth and development opportunities that peer programs already offer.

IV. Justification for ending balance

We do not anticipate an ending balance.

V. Additional information

Students enrolled in online graduate certificate programs subject to the distance education fee will not be assessed any additional program-specific fees for graduate certificates.

Request for New Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
 Vashisht College of Medicine
 Graduate Certificate Distance Education Fee

Proposed Fee: \$365.00 for Fall and Spring
 \$365.00 for Summer
 Basis: sch (sch, sem, student, etc.)

Number of Students Affected: 5
 Projected Student Enrollment: 10
 Projected Semester Credit Hours: 120

	FY 2027 Budget
BEGINNING BALANCE	0
Revenues	
Fees	43,800
Total Revenues	43,800
Expenses	
Departmental Operations	43,800
Total Expenses	43,800
Increase/Decrease in Balance (Revenues less Expenses)	0
ENDING BALANCE	0

Request for Increased Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
Vashisht College of Medicine
MD Program Fee
Effective Fall 2026

I. Programmatic justification and proposed use of the new fee

a) Proposal Overview

The Vashisht College of Medicine (VCOM) proposes eliminating our current clinical simulation fees and rolling that fee into an increased MD Program Fee to ensure the long-term quality, sustainability, and competitiveness of its Doctor of Medicine program. The current clinical simulation fee is \$600 per year, and the current MD program fee is \$1,238 per year (\$619/SEM), totaling \$1,838 per year. The VCOM requests increasing the total program fee to \$2,618 per year (\$1,309/SEM), a total increase of \$780 per year. We are currently experiencing a deficit of approximately \$820,000 in Clinical Simulation Fees alone. The proposed adjustment of increasing fees within the MD program while eliminating the stand-alone Clinical Simulation Fee will not cover the entire deficit, it will ensure this program will become more financially sustainable. This adjustment will also provide a dedicated funding stream to enhance instruction, strengthen student services, and align tuition and fees more closely with both state and national peers.

VCOM's program has recently been ranked second best in Texas in the newly released AAMC applications received rankings. This external validation highlights the program's exceptional quality and underscores the importance of establishing a fee structure that reflects its standing and growing demand.

The proposed fee will apply to all MD students, and we request the fee be adjusted annually based on the Higher Education Price Index (HEPI), published by Common fund, an asset management firm located at 15 Old Dansbury Road, Wilton, CT.

b) Strategic Purpose of the Fee

The MD Program Fee will directly support:

- Expansion and modernization of clinical training facilities and instructional technologies
- Innovative curricular enhancements
- Recruitment and retention of highly qualified faculty
- Comprehensive advising, career development, and wellness services
- Student research, leadership, and professional development opportunities

Alignment with Peer Institutions and Enrollment Growth

The fee structure will bring VCOM's MD tuition and fees in line with peer institutions median tuition across Texas. It will also provide the funding necessary to support the LCME-approved class size expansion to 250 students, ensuring enrollment growth is matched by resources to sustain program quality and financial sustainability. Funds from the proposed fees will allow higher enrollment that will in turn generate additional state formula funding and tuition revenue for Texas A&M University.

c) Comparative Tuition Analysis

- State Comparisons

Data Source: Tuition and Student Fees pulled from institution's websites

Medical School Name	AY25-26 In-State Tuition and Fees	AY 25-26 Out-of State Tuition and Fees	A&M COM Under (Over) In-State	A&M COM Under (Over) Out-State
University of Texas Rio Grande Valley School of Medicine	\$21,532	\$34,632	(\$1,466)	(\$1,466)
University of Texas at Austin Dell Medical School	\$22,074	\$37,138	(\$924)	\$1,040
Texas Tech University Health Sciences Center Paul L. Foster School of Medicine	\$23,596	\$38,717	\$598	\$2,619
Texas Tech University Health Sciences Center School of Medicine	\$23,745	\$36,845	\$747	\$746
McGovern Medical School at the University of Texas Health Science Center at Houston	\$29,603	\$37,258	\$6,605	\$1,160
University of Texas Southwestern Medical School	\$25,122	\$38,222	\$2,124	\$2,124
University of Texas at Tyler Medical School	\$22,442	\$38,322	(\$556)	\$2,224
University of Houston Medical School	\$24,268	\$37,368	\$1,270	\$1,270
Baylor College of Medicine	\$23,779	\$36,880	\$781	\$782
University of Texas School of Medicine at San Antonio	\$26,348	\$41,764	\$3,350	\$5,666
University of Texas Medical Branch School of Medicine	\$26,848	\$42,014	\$3,850	\$5,916
Texas A&M College of Medicine	\$22,998	\$36,098		
Texas Median (excluding A&M)	\$23,779	\$37,368		
Total Tuition and Fee Increase Proposed (MD Program)	\$781	\$1,270		

Notes:

Tuition and required fees are based on AY 25-26 based on info pulled from institution's websites

This comparative analysis demonstrates that, even with an increase, Texas A&M's tuition and fees will remain in line with Texas state median. The revised MD program fee will narrow the gap enough to fund critical instructional and student-support resources while maintaining affordability.

- National Comparisons

Institution	Standard Tuition & Fees (approx.)
Cornell University	\$76,036
University of Michigan	\$62,000
University of Washington	\$55,000
Ohio State University	\$31,999
University of California, LA	\$52,763
University of Florida	\$37,130
University of Illinois Urbana-Champaign	\$37,558

These comparisons above demonstrate that Texas A&M COM's current tuition and fees remain far below the national norm, often less than half the cost of some private institutions or significantly lower compared to other peer public institutions. Therefore, even with the proposed fee increase, Texas A&M would remain one of the most affordable MD programs in the country.

d) Impact on Student Success and Institutional Vitality

The MD Program Fee will ensure that VCOM continues to provide exceptional value by investing in advanced instructional and clinical resources, distinguished faculty recruitment, and comprehensive student services and career support.

Graduates will be well prepared for competitive residency placements and impactful careers in medicine. The fee also reinforces institutional vitality by ensuring that resources keep pace with program growth and national expectations.

II. Public hearing and/or student referendum requirements

Hearing not required.

III. Budget impact if fee request is not approved

The Vashisht College of Medicine is confronting significant financial pressures, placing the long-term sustainability of this program at risk. Approval of the proposed fee increase is essential to maintaining financial viability. At the same time, the College invests heavily in advanced clinical simulation training and recovers only a minimal portion of these costs through the fees charged to MD students. Elimination of these clinical simulation fees and rolling over in MD program fees is the best option for the College to reduce this deficit.

If the proposal is not approved, we will have the following consequences:

- VCOM's ability to sustain program quality will be at risk.
- Rising enrollment and LCME-approved expansion will outpace available resources.
- VCOM risks losing its competitive advantage, despite being ranked second best in Texas, if resources fail to support its reputation.

Approval of this fee increase is therefore essential to sustaining program quality, achieving enrollment growth, and ensuring long-term viability.

IV. Justification for ending balance

We do not anticipate an ending balance.

V. Additional information

Even with the proposed MD Program Fee, Texas A&M University will remain one of the most affordable medical schools in Texas and well below national averages. The fee ensures that quality improvements directly benefit students and sustain VCOM's reputation as a top-ranked program.

Request for Increased Student Fee
TEXAS A&M UNIVERSITY HEALTH SCIENCE CENTER
EnMed Program Fee

I. Programmatic justification and proposed use of the increased fee

The School of Engineering Medicine (EnMed) is a partnership between the Texas A&M University Naresh K. Vashisht College of Medicine, the College of Engineering and Houston Methodist Hospital. EnMed is the first-of-its-kind program to fully integrate medical and engineering training into a four-year dual-degree curriculum. Students engage in Innovation Immersion Experiences (IIEs) which are required elements of the curriculum designed to translate medical and engineering knowledge into new devices, processes, and technologies that improve patient care.

Enrollment has now reached steady-state capacity. The program is intentionally capped at 50 students per year, reflecting the high-quality clinical training opportunities provided through EnMed's partnership with Houston Methodist—Texas' top-ranked hospital. This year marks the first time the program has enrolled a full class of fifty students, bringing total enrollment to 184. EnMed expects to sustain this level in subsequent years.

Proposed Fee Increase

The EnMed program fee of \$10,000 per year has remained unchanged since the program's launch in 2019. The proposed increase to \$12,500 per year will support:

- Expansion of engineering faculty and staff to provide expert guidance and enhance student medical innovation projects.
- Advancement of the engineering curriculum and improved integration with medical education, facilitated by the additional faculty.
- Enhancement and addition of resources dedicated to innovation, design, and prototyping initiatives.

This proposed fee increase will directly advance EnMed's mission by ensuring students receive the engineering mentorship and technical resources necessary to become physicianengineers prepared to *engineer a new era of healthcare*.

Approval of the EnMed program fee will support the increasing standards, goals, and objectives of EnMed and reflect the ongoing development of curriculum standards and support for student innovation. This adjustment is intended to propel the program's status as a combined Doctor of Medicine and master's degree in engineering focused on medical technology design and implementation within four years.

As EnMed has developed, the need to advance the engineering curriculum to better serve students and their project work has been identified. These initiatives are considered important to EnMed's mission and its position at the intersection of engineering and medicine.

EnMed plans to expand opportunities for students to participate in advanced technological and research projects at the interface of engineering and medicine. Additionally, there is a goal to further integrate the medical and engineering components of the curriculum.

II. Public hearing and/or student referendum requirements

No hearing or student referendum is required for this fee.

III. Budget impact if fee request is not approved

If the fee increase is not approved, funding will not be available for faculty expansion and further integration of the medical and engineering curriculum will be hindered. Additionally, available resources will be limited, adversely affecting both educational, innovative and research experiences for students.

IV. Justification for ending balance

No balances are anticipated at the end of the fiscal year.

V. Additional information

The proposed EnMed program fee will increase from \$10,000 to \$ 12,500 and will apply to all students. EnMed plans to continue accepting fifty students per year. The increase will provide \$467,500 in revenue in FY 2027 ($\$2,500 \times 187$ students).

