FY2023 Proposed Budget August 23, 2022



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Certified Values vs. Estimates

| | | tified Values 8/23/2022 | fied Estimates 7/25/2022 |
|--------------------------|----|----------------------------|-----------------------------|
| | - | FY 2023 TY 2022 | FY 2023 TY 2022 |
| Total Estimated Tax Levy | \$ | 47,537,331 | \$ 47,715,715 |
| Total Change to Revenues | \$ | (178,384) | |
| General Fund | \$ | (111,514) | |
| Debt Service Fund | \$ | (56,292) | |
| TIRZs | \$ | (10,578) | |



















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Long-term Outlook – Economic **Conditions** General Fund – FY 2023 Proposed Budget **Debt Service Fund Special Revenue Funds** □ Internal Service Funds **Coulter Airfield**



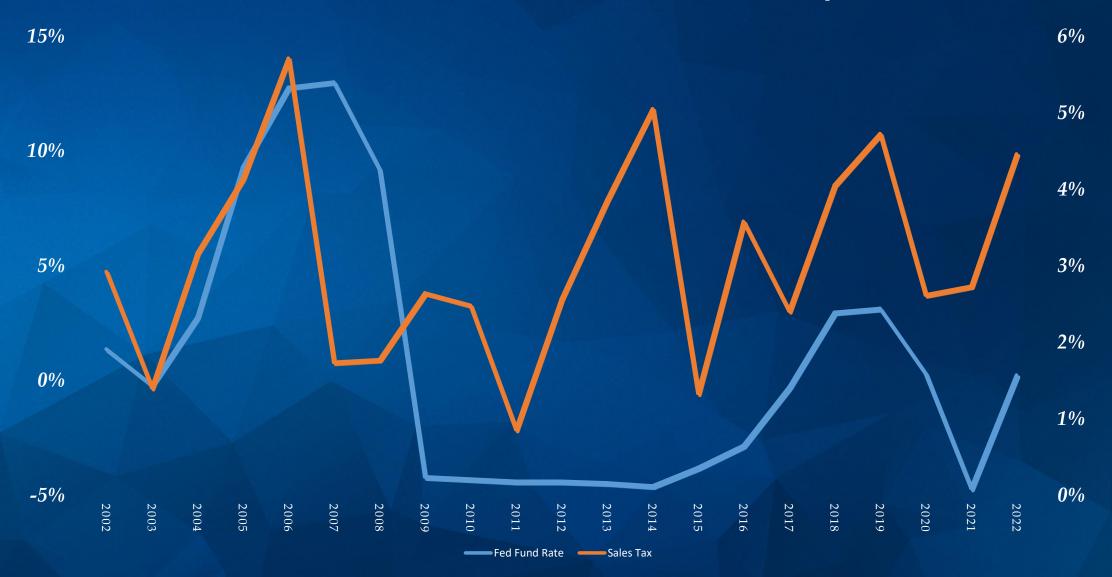
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Long-term Outlook – Economic Conditions



Long-term Outlook

Sales Tax Growth and the Economy





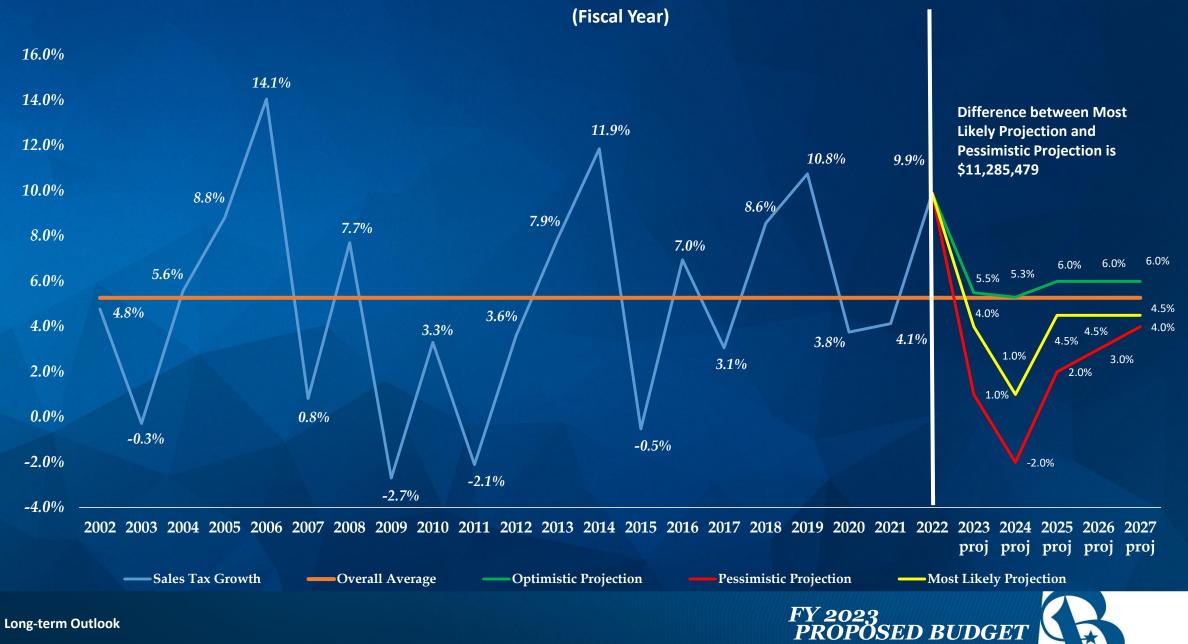
General Fund Sales Tax Revenue since 2002

(in millions)





Forecast Scenarios – Sales Tax Growth



Taxable Value Growth and the Economy





General Fund Property Tax Revenue since 2002

(in millions)





Forecast Scenarios – Property Value Growth

(Fiscal Year)







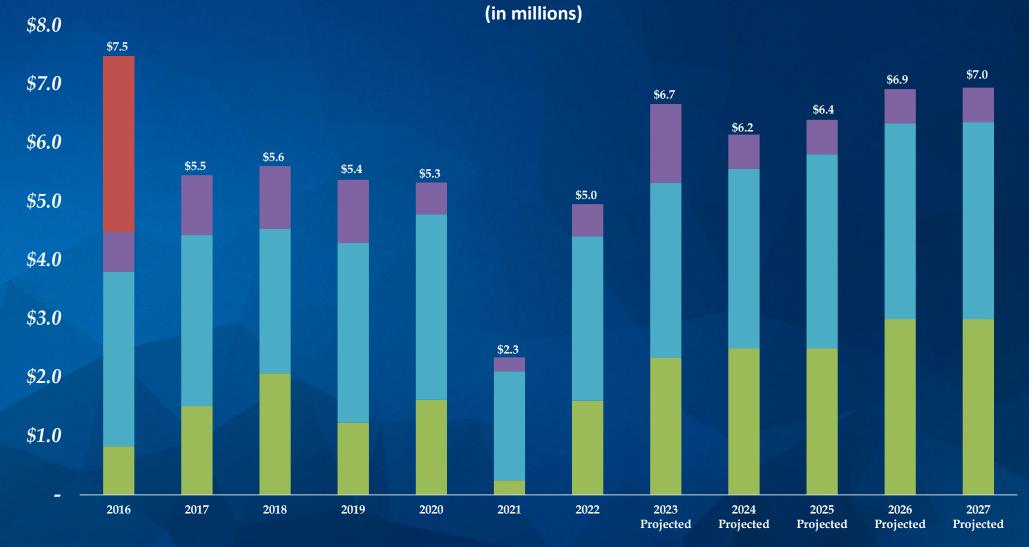
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General Fund – FY 2023

Proposed Budget



New Spending by Category



■ Vehicles ■ All Other ■ Personnel ■ Texas Triangle Park



New FY 2023 General Fund Spending by Category

| Туре | A | mount |
|------------------------|----|-------|
| Personnel | \$ | 1,108 |
| Supplies | | 618 |
| Maintenance & Services | | 482 |
| Miscellaneous | | 1,016 |
| Capital Outlay | | 3,430 |
| Transfers | | _ |
| Total | \$ | 6,653 |
| | | |





New FY 2023 General Fund Spending by Function

| Function | A | mount |
|---------------------------|----|-------|
| Public Safety | \$ | 2,640 |
| Public Works | | 929 |
| Development Services | | 259 |
| Community Services | | 1,255 |
| Support Services | | 1,154 |
| General Administration | | 417 |
| Non-Departmental | | - 10 |
| Total | \$ | 6,653 |





FY 2023 Proposed General Fund Budget by Type

| | 2019 | 2020 | 2021 | 2022 | 2023 Proposed | \$ chg | % chg |
|------------------------|----------|----------|----------|-------------------|------------------|----------|--------|
| Personnel | \$58,983 | \$61,148 | \$62,437 | \$64,961 | \$ 68,028 | \$ 3,066 | 4.7% |
| Supplies | 2,458 | 3,345 | 3,158 | 2,562 | 3,380 | 818 | 31.9% |
| Maintenance & Services | 6,662 | 7,506 | 6,886 | 7,567 | 7,687 | 120 | 1.6% |
| Miscellaneous | 9,910 | 10,309 | 10,604 | 11,898 | 11,565 | (333) | -2.8% |
| Capital Outlay | 3,327 | 2,673 | 1,128 | 3,382 | 5,327 | 1,945 | 57.5% |
| Transfers | 886 | 739 | 769 | 5,407 | 12,871 | 7,464 | 138.0% |
| | \$82,225 | \$85,720 | \$84,984 | \$95 <i>,</i> 777 | \$108,858 | \$13,081 | 13.7% |

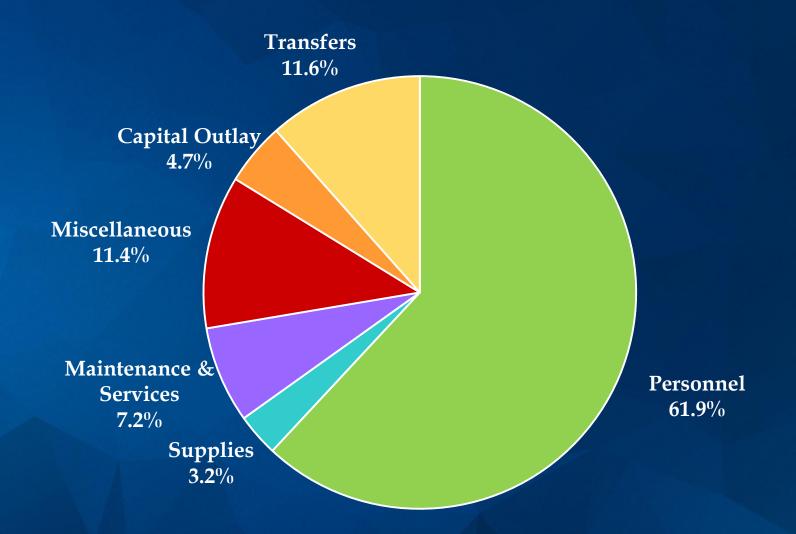


FY 2023 Proposed General Fund Budget by Function

| | 2019 | 2020 | 2021 | 2022 | 2023 Proposed | \$ chg | % chg |
|------------------------|----------|----------|----------|----------|------------------|----------|-------|
| Public Safety | \$41,386 | \$43,921 | \$44,377 | \$46,263 | \$ 49,609 | \$ 3,346 | 7.2% |
| Public Works | 5,992 | 5,913 | 5,447 | 6,426 | 6,931 | 505 | 7.9% |
| Development Services | 2,928 | 3,009 | 2,783 | 3,261 | 3,512 | 251 | 7.7% |
| Community Services | 9,299 | 9,018 | 8,987 | 8,555 | 9,318 | 763 | 8.9% |
| Support Services | 12,387 | 13,097 | 12,352 | 13,867 | 15,591 | 1,724 | 12.4% |
| General Administration | 5,074 | 5,347 | 5,588 | 5,806 | 5,938 | 132 | 2.3% |
| Non-Departmental | 5,157 | 5,415 | 5,450 | 11,600 | 17,960 | 6,360 | 54.8% |
| | \$82,225 | \$85,720 | \$84,984 | \$95,777 | \$108,858 | \$13,081 | 13.7% |

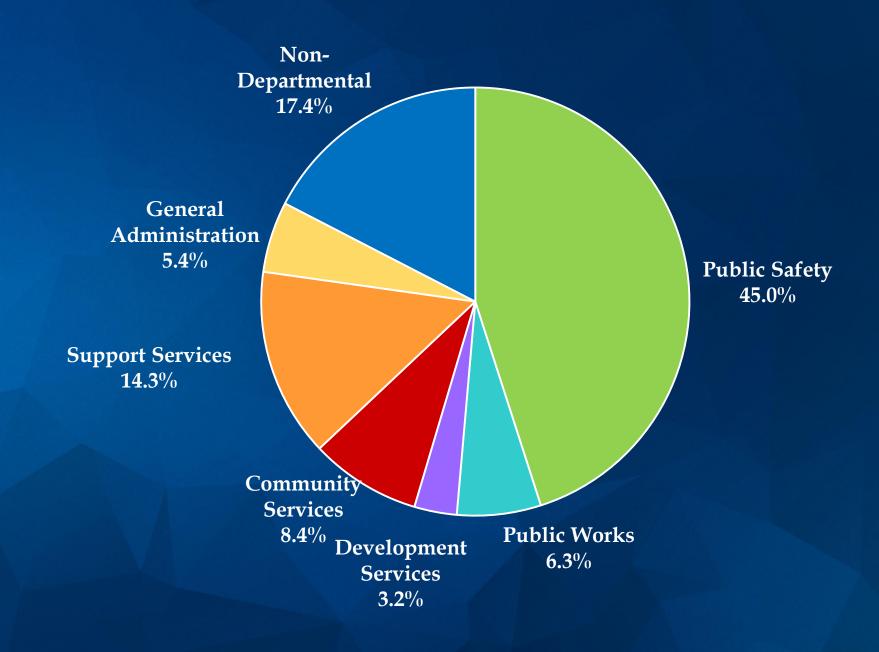


FY 2023 Proposed Budget by Type





FY 2023 Proposed Budget by Function





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Debt Service Fund



FY 2023 Debt Service Funds

Debt Service Expense

(in millions)





FY 2023 Proposed Debt Service Fund

(in thousands)

| | FY 2021 | FY 2022 | FY 2022 | FY 2023 |
|--------------------------------|----------|-----------|---------------------|-----------|
| | Actual | Adopted | Projected | Proposed |
| Property Tax | \$10,016 | \$ 12,454 | \$ 12,454 | \$ 14,604 |
| Transfers & Other | 3,164 | 2,311 | 3,248 | 3,591 |
| Total Revenues | 13,180 | 14,766 | 15,702 | 18,195 |
| Total Expenditures | 14,139 | 14,244 | 15,060 | 17,743 |
| Net Increase/(Decrease) | (960) | 522 | 642 | 452 |
| Beg. Unassigned Fund Balance | 2,174 | 1,159 | 1,215 | 1,857 |
| Ending Unassigned Fund Balance | \$ 1,215 | \$ 1,681 | \$ 1,857 | \$ 2,309 |
| Target Reserve: | | | | |
| (1/12 of total expenditures) | \$ 1,178 | \$ 1,187 | \$ 1,255 | \$ 1,479 |
| Over/Under Policy Balance | 36 | 494 | 602 | 830 |
| Debt Tax Rate | 0.153972 | 0.210020 | 0.210020 | 0.210000 |
| Service Fund | | FY P | Z 2023 ROPOSED B | |

FY 2023 Debt Service Fund



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Special Revenue Funds



FY 2023 Special Revenue Funds

FY 2023 Proposed HOT Fund

| | FY 2021 | FY 2022 | FY 2022 | FY 2023 | | |
|--|----------|----------|-----------|----------|--------|--------|
| Revenues | Actual | Adopted | Projected | Proposed | \$ Chg | % Chg |
| Room Tax Receipts | \$ 1,393 | \$ 1,600 | \$ 1,800 | \$ 1,900 | \$ 300 | 18.8% |
| Interest Income | 3 | 7 | 15 | 20 | 13 | 177.8% |
| Total Revenues | 1,397 | 1,607 | 1,815 | 1,920 | 313 | 19.5% |
| Expenditures | | | | | | |
| Arts Council | 112 | 112 | 112 | 112 | 0 | 0% |
| Chamber of Commerce | 5 | 5 | 5 | 5 | | 0% |
| Communication Expenses - City of Bryan | 39 | 75 | 75 | 75 | | 0% |
| Parks and Recreation - City of Bryan | 66 | 90 | 90 | 92 | 3 | 3% |
| Destination Bryan | 947 | 1,240 | 1,240 | 1,907 | 667 | 54% |
| Historical Restoration | - | 50 | 100 | 50 | - | 0% |
| The Stella - Economic Dev. Agreement | 132 | 100 | 160 | 150 | 50 | 50% |
| Veterans Memorial | 30 | 25 | 25 | 25 | - | 0% |
| Grant programs | 57 | 65 | 90 | 10 | (55) | -84.6% |
| Total Expenditures | 1,387 | 1,761 | 1,896 | 2,426 | 665 | 37.7% |
| Net Increase/Decrease | 10 | (154) | (81) | (506) | | |
| Beginning Fund Balance | 2,218 | 2,018 | 2,259 | 2,177 | | |
| Timing of Cash Flows | 31 | | | | | |
| Ending Operating Funds | \$ 2,259 | \$ 1,864 | \$ 2,177 | \$ 1,671 | | |



FY 2023 Proposed TIRZ Funds

| | Tra | ditions | Na | ash | Do | owntown | No | orth | Ta | arget |
|----------------------------|-----|---------|------|-------|----|---------|------|-------|-----------------------|-------|
| Revenues | TI | RZ #10 | TIRZ | Z #19 | T | IRZ #21 | TIRZ | Z #22 | TIR | Z #22 |
| City property tax | \$ | 2,712 | \$ | 472 | \$ | 333 | \$ | 134 | \$ | 278 |
| County property tax | | 1,505 | | - | | - | | 92 | | 188 |
| Interest income | | 15 | | 2 | | 3 | | 1 | | 2 |
| Total revenues | | 4,232 | | 474 | | 336 | | 227 | | 468 |
| Expenditures | | | | | | | | | an y i y E - Yille | |
| Debt service | | 709 | | 137 | | 313 | | 117 | | 288 |
| Transfers out | | 2,900 | | - | | | | - | | 200 |
| Contract/professional svcs | | 25 | | _ | | 100 | | 100 | | |
| Façade improvements | | - | | - | | 75 | | _ | | - |
| Total expenditures | | 3,634 | | 137 | | 488 | | 217 | | 488 |
| Net increase/decrease | | 598 | | 336 | | (152) | | 10 | | (20) |
| Beginning fund balance | | 2,221 | | 207 | | 1,032 | | 68 | | 79 |
| Ending operating funds | \$ | 2,819 | \$ | 544 | \$ | 880 | \$ | 78 | \$ | 59 |
| Reserve requirement | \$ | 50 | \$ | 50 | \$ | 50 | \$ | 50 | \$ | 50 |



FY 2023 Proposed Capital Reserve, Oil and Gas, and Bryan Commerce and Development (in thousands)

| | Capital | | | |
|----------------------------|----------|-----------|--------|----------|
| | Reserve | Oil & Gas | BCD | |
| Revenues | Fund | Fund | Fund | Total |
| Property tax | \$ - | \$ 189 | \$ - | \$ 189 |
| Royalties | - | 187 | - | 187 |
| Lot sales | - | - | 200 | 200 |
| Transfers in | - | - | 5,000 | 5,000 |
| Interest income | 6 | 5 | 2 | 13 |
| Total revenues | 6 | 381 | 5,202 | 5,589 |
| Expenditures | | | | |
| Land purchases | - | - | 300 | 300 |
| Partnership costs | - | - | 3,500 | 3,500 |
| Contract/professional svcs | - | - | 867 | 867 |
| Total expenditures | | | 4,667 | 4,667 |
| Net increase/decrease | 6 | 381 | 535 | 922 |
| Beginning fund balance | 1,237 | 1,211 | 9 | 2,457 |
| Ending operating funds | \$ 1,243 | \$ 1,592 | \$ 544 | \$ 3,379 |



| | Midtown | Phillips | Queen and |
|------------------------|------------|----------|-----------|
| | Park | Event | Palace |
| Revenues | Operations | Center | Theaters |
| Legends | \$ 1,350 | \$ - | \$ - |
| Travis Park fields | 178 | | - |
| PEC golf | _ | 900 | - |
| PEC events | - | 800 | - |
| Theater | - | - 11 | 567 |
| Interest and misc. | 70 | - | - |
| Transfers in | 4,000 | 2,325 | 625 |
| Total revenues | 5,598 | 4,025 | 1,192 |
| Expenditures | | | |
| Legends | 3,615 | - | - |
| Travis Park fields | 802 | - | - |
| PEC event center | - | 3,335 | - |
| PEC Golf | - | 1,201 | - |
| Queen and Palace | - | | 907 |
| City costs | 1,292 | 415 | 310 |
| Total expenditures | 5,709 | 4,951 | 1,217 |
| Net increase/decrease | (111 |) (926) | (25) |
| Beginning fund balance | 2,138 | 1,229 | 88 |
| Ending operating funds | \$ 2,027 | \$ 303 | \$ 63 |

FY 2023 Proposed PEC, Midtown Park, and The Queen and Palace Theater Funds (in thousands)





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Internal Service Funds



FY 2023 Internal Service Funds

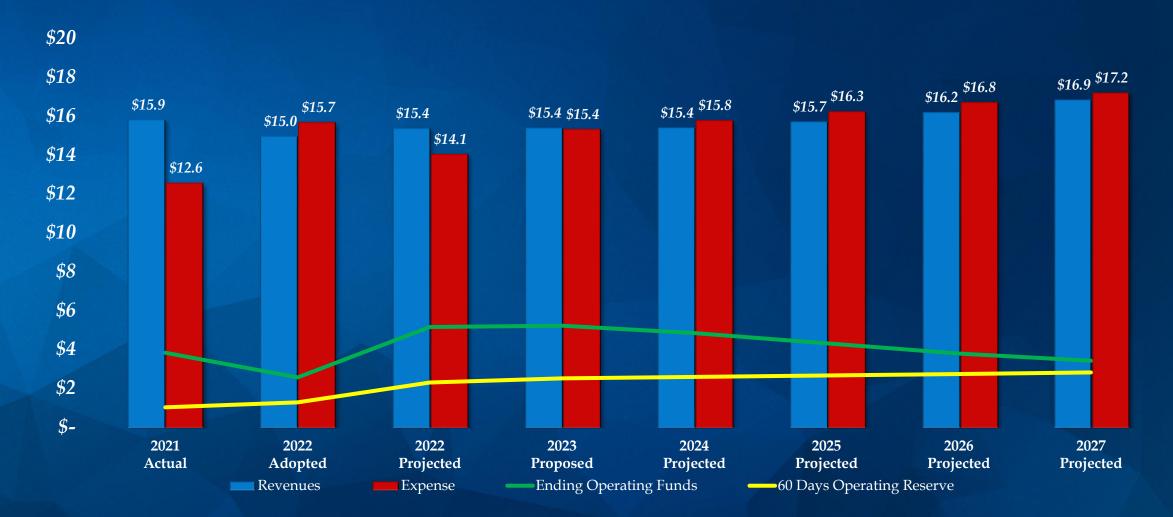
FY 2023 Proposed Employee Benefits Fund

(in thousands)

| | FY 2021 | FY 2022 | FY 2022 | FY 2023 | | |
|--------------------------------|----------|----------|-----------|----------|-------------|-------|
| Revenues | Actual | Adopted | Projected | Proposed | \$ Chg | % Chg |
| Employee contributions | \$ 2,331 | \$ 2,371 | \$ 2,380 | \$ 2,380 | \$ 9 | 0.4% |
| City contributions | 11,790 | 11,471 | 11,900 | 11,900 | 429 | 3.7% |
| Retiree contributions | 672 | 657 | 637 | 656 | (1) | -0.2% |
| Interest and other | 1,062 | 509 | 496 | 501 | (7) | -1.4% |
| Total revenues | 15,855 | 15,008 | 15,412 | 15,437 | 429 | 2.9% |
| Expenditures | | | | | | |
| Claims | 11,752 | 13,171 | 12,000 | 12,500 | (671) | -5% |
| Stop loss premium | 1,064 | 1,133 | 1,222 | 1,500 | 367 | 32% |
| Stop loss refunds | (1,392) | - | (390) | | | 0% |
| Health center expenses | 585 | 749 | 674 | 734 | (15) | -2% |
| Other | 594 | 669 | 575 | 635 | (34) | -5% |
| Total expenditures | 12,603 | 15,722 | 14,081 | 15,369 | (353) | -2.2% |
| Net increase/decrease | 3,252 | (714) | 1,331 | 68 | | |
| Beginning fund balance | 1,897 | 3,292 | 3,843 | 5,173 | | |
| Timing of cash flows | (1,306) | | - 15-15- | | | |
| Ending operating funds | \$ 3,843 | \$ 2,578 | \$ 5,173 | \$ 5,241 | | |
| Ending days of operating funds | 111 | 60 | 134 | 124 | | |



FY 2023 Proposed Employee Benefits Fund – Forecast (in millions)





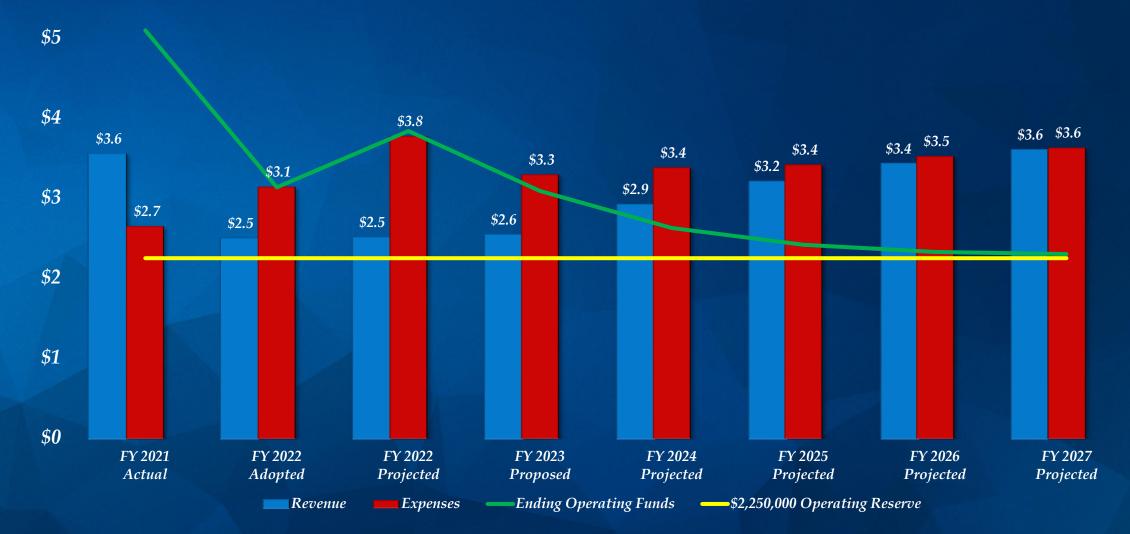
FY 2023 Proposed Self Insurance Fund

| | FY 2021 | FY 2022 | FY 2022 | FY 2023 | | |
|-----------------------------|----------|----------|-----------|----------|--------|-------|
| Revenues | Actual | Adopted | Projected | Proposed | \$ Chg | % Chg |
| Workers comp. premiums | \$ 2,418 | \$ 2,454 | \$ 2,440 | \$ 2,500 | \$ 46 | 1.9% |
| Interest and other | 1,140 | 50 | 79 | 50 | 1 | 1.0% |
| Total revenues | 3,558 | 2,504 | 2,519 | 2,550 | 46 | 1.8% |
| Expenditures | | | | | | |
| Personnel | 520 | 602 | 595 | 601 | (1) | 0% |
| Liability premiums | 720 | 922 | 941 | 1,065 | 144 | 16% |
| Claims | 973 | 1,082 | 1,760 | 1,103 | 21 | 0% |
| Stop loss refunds | (133) | (120) | (170) | (120 |) - | 0% |
| Non-operating exp | 374 | 360 | 360 | 347 | (12) | -3% |
| Other | 201 | 300 | 293 | 303 | 3 | 1% |
| Total expenditures | 2,655 | 3,145 | 3,778 | 3,299 | 154 | 4.9% |
| Net increase/decrease | 903 | (642) | (1,259) | (749 |) | |
| Beginning fund balance | 4,242 | 3,779 | 5,099 | 3,840 | | |
| Timing of cash flows | (46) | | | | | |
| Ending operating funds | \$ 5,099 | \$ 3,137 | \$ 3,840 | \$ 3,091 | | |
| Minimum balance requirement | \$ 2,500 | \$ 2,500 | \$ 2,500 | \$ 2,500 | | |



FY 2023 Proposed Self Insurance Fund – Forecast

(in millions)





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Coulter Airfield



FY 2023 Coulter Airfield

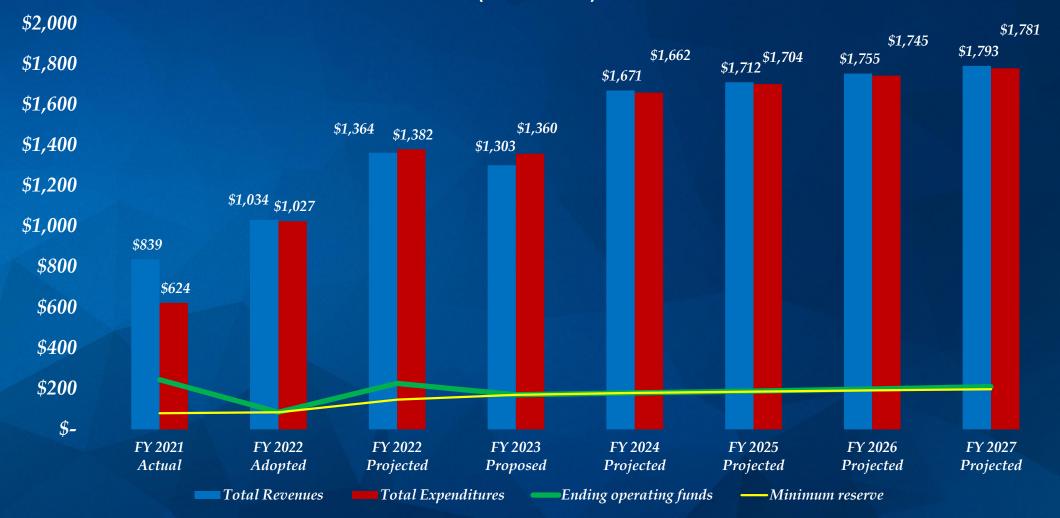
FY 2023 Coulter Airfield Fund

| | FY 2021 | | FY 2022 | . F) | (2022 | FY 2023 | | FY 2024 | | FY 2025 | FY 2026 | FY 2027 | |
|-----------------------------------|---------|-------|--------------|-------|---------|----------|-------|-------------|----|---------------|---------------|---------|--------|
| Revenues | A | ctual | Adopted | l Pro | ojected | Proposed | | Projected 1 | | Projected | Projected | Pro | jected |
| Rent | \$ | 236 | \$ 227 | \$ | 221 | \$ | 270 | \$ 33 | 38 | \$ 349 | \$ 367 | \$ | 374 |
| Fuel | | 360 | 312 | | 510 | | 525 | 57 | 78 | 604 | 622 | | 641 |
| Transfers in | | 235 | 443 | | 580 | | 455 | 7(|)3 | 706 | 713 | | 725 |
| Other | | 9 | 52 | | 53 | | 53 | Ę | 53 | 53 | 53 | | 53 |
| Total revenues | | 839 | 1,034 | | 1,364 | | 1,303 | 1,67 | 71 | 1,712 | 1,755 | | 1,793 |
| Expenditures | | | | | | | | | | | | | |
| Personnel | | 195 | 210 | | 214 | | 388 | 39 | 99 | 411 | 424 | | 436 |
| Fuel for resale | | 205 | 230 | | 365 | | 375 | 41 | 13 | 431 | 444 | | 458 |
| Debt service | | 28 | 85 | | 84 | | 83 | 27 | 73 | 272 | 274 | | 271 |
| Capital | | - | 303 | | 286 | | 100 | 15 | 50 | 150 | 150 | | 150 |
| Maintenance | | 16 | 18 | | 100 | | 129 | 13 | 32 | 136 | 140 | | 145 |
| Admin reimb and other | | 181 | 181 | | 333 | | 286 | 29 | 94 | 303 | 312 | | 322 |
| Total expenditures | | 624 | 1,027 | | 1,382 | | 1,360 | 1,66 | 52 | 1,704 | 1,745 | | 1,781 |
| Net increase/decrease | | 215 | 7 | | (18) | | (56) | 1 | 10 | 8 | 10 | | 12 |
| Beginning fund balance | | 103 | 78 | | 245 | | 227 | 17 | 71 | 181 | 189 | | 199 |
| Timing of cash flows | | (72) | | | | | | | - | | _ | | - |
| Ending operating funds | \$ | 245 | \$ 85 | \$ | 227 | \$ | 171 | \$ 18 | 31 | \$ 189 | \$ 199 | \$ | 211 |
| Min.balance requirement (60 days) | \$ | 80 | \$ 85 | \$ | 146 | \$ | 171 | \$ 18 | 30 | \$ 187 | \$ 192 | \$ | 198 |



FY 2023 Coulter Airfield – Forecast

(in thousands)





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August 5: Proposed budget due to City Secretary August 9: Proposed tax rate; schedule public hearing budget and tax rate August 23: Public hearing on proposed budget; first reading of ordinance **September 6: Public hearing on tax rate; first** reading of tax rate ordinance; second and final reading of budget ordinance **September 13: Second and final reading of tax** rate ordinance **September 20: Approval of final tax roll**



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