Preliminary FY 2019 Budget Presentation

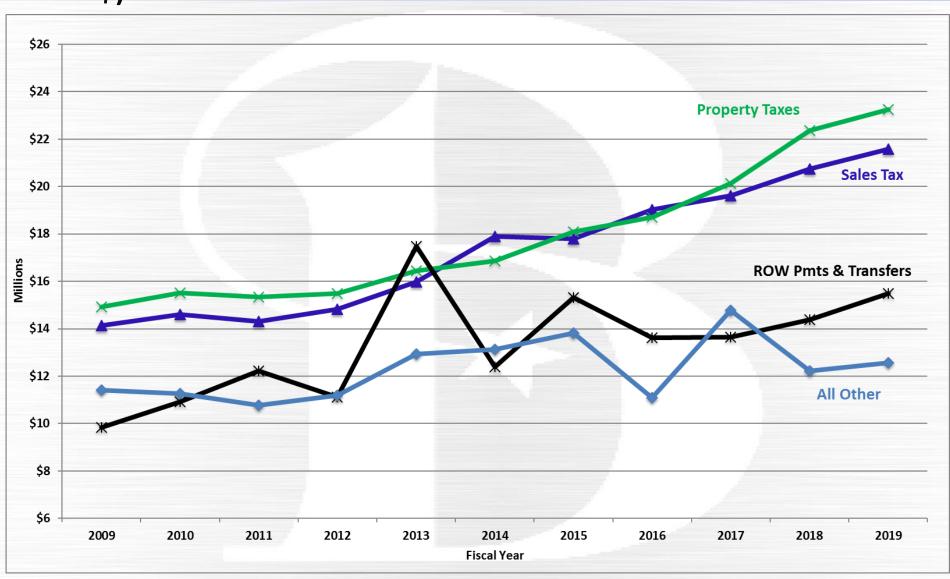
General Fund, Debt Service, Internal Service and Special Revenue Funds July 10, 2018

BRYAN TX

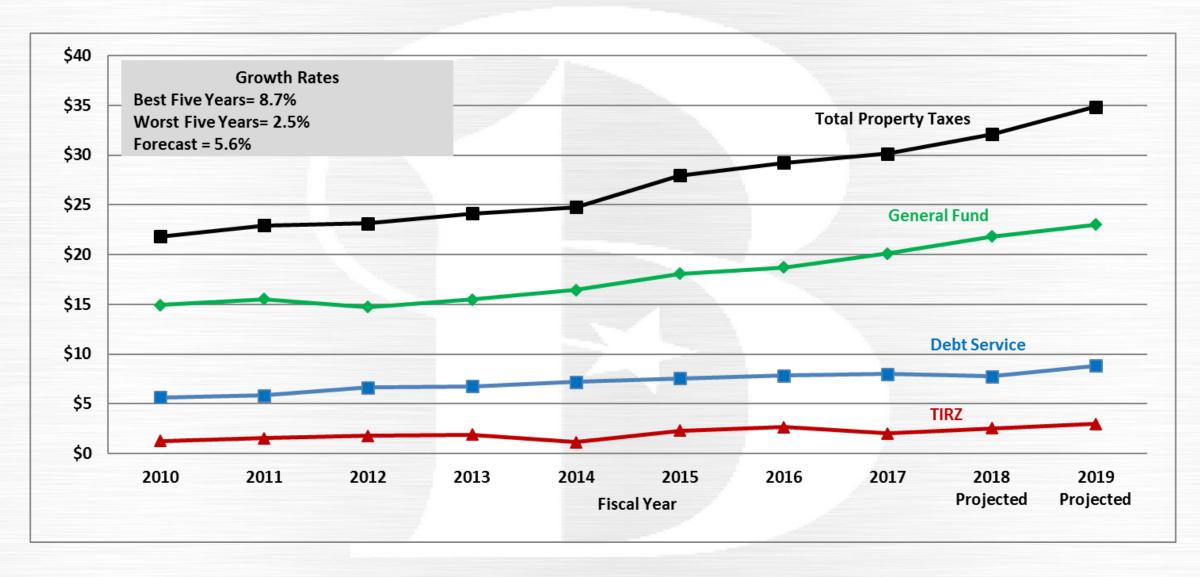
- Preliminary FY 2019 Budgets
- Long Term Forecast
- Next Budget Steps

Preliminary FY 2019 Budgets

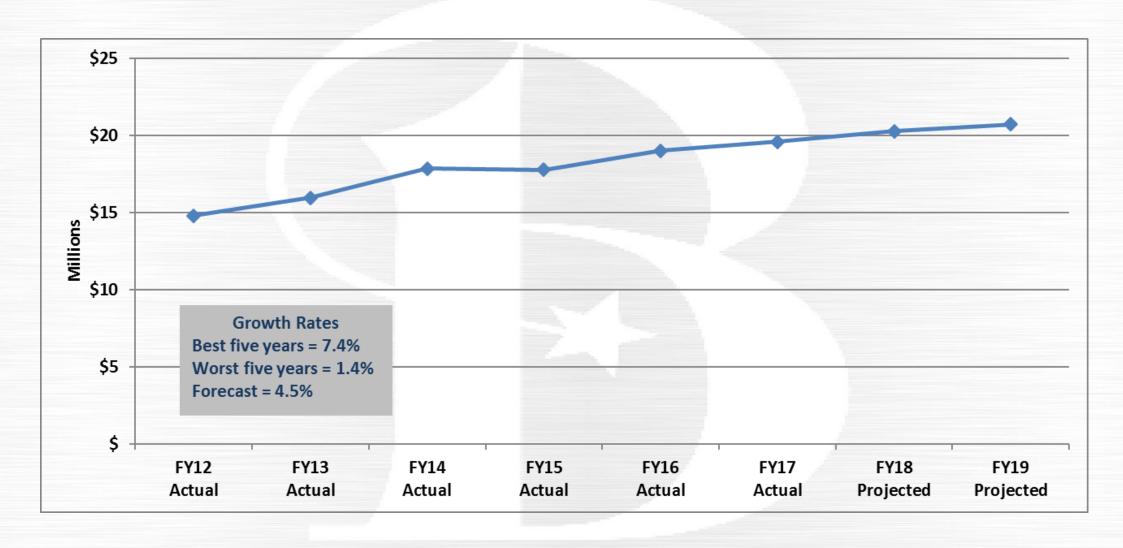
Projected General Fund Revenues



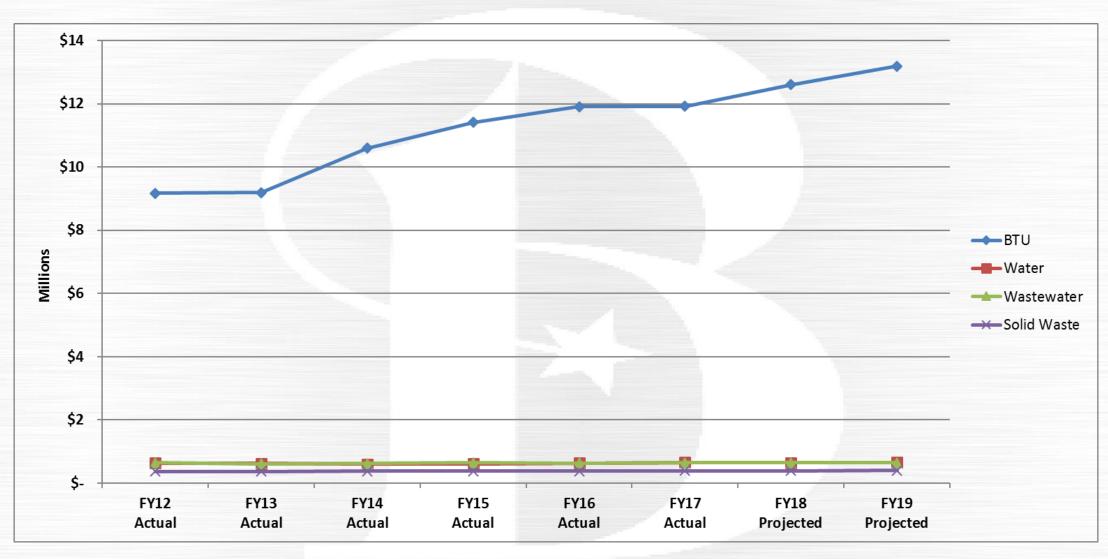
Property Tax Allocation



City Sales Tax Trend



ROW Payments

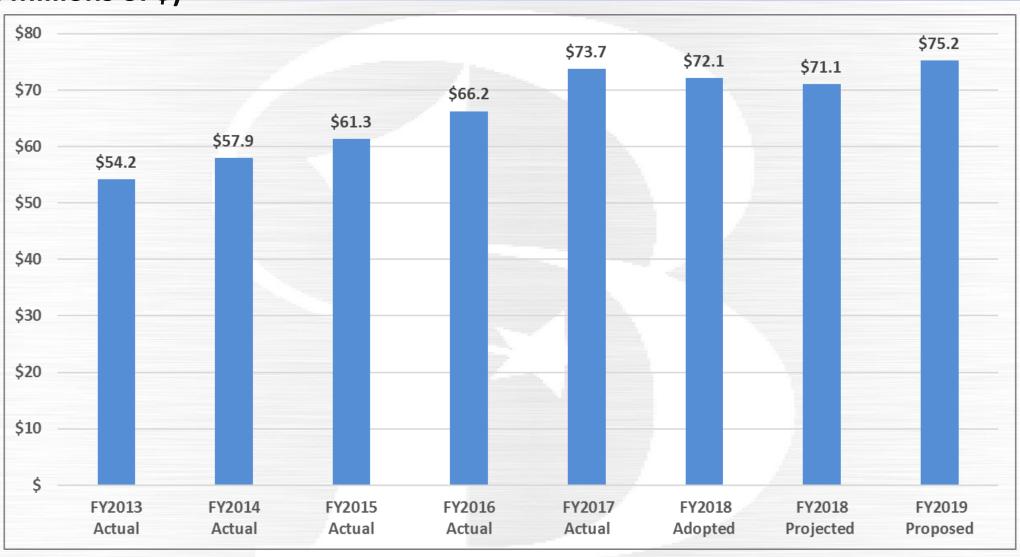


Revenues and Transfers/ ROW

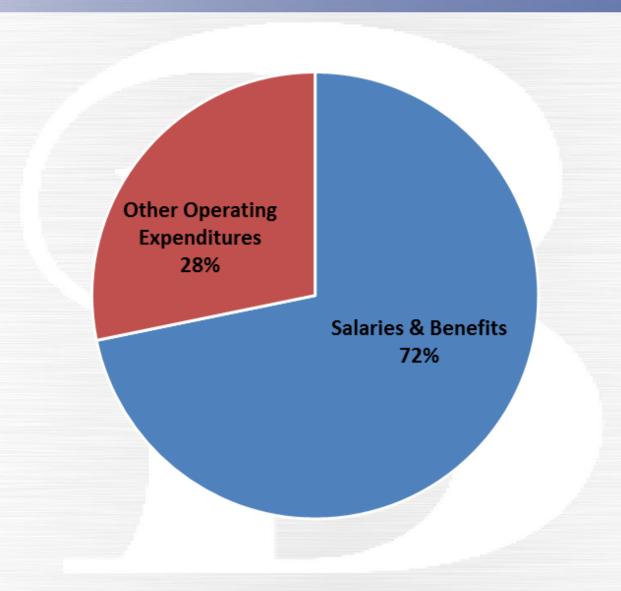
(in thousands of \$)

	FY2017	FY2018	FY2018	FY2019
	Actual	Budget	Projected	Forecast
Revenues:				
City Sales Tax	\$ 19,609	\$ 20,300	\$ 20,750	\$ 21,580
Property Tax	20,122	22,371	22,371	23,239
Franchise Fees	2,179	2,078	2,029	2,059
Licenses & Permits	916	773	790	806
Grants	1,378	1,205	1,282	1,253
Charges for Services	5,505	4,349	5,081	5,427
Fines	1,730	1,477	1,629	1,645
Miscellaneous & Shared Taxes	3,010	2,112	2,235	2,226
Oil & Gas Royalties & Leases		-	-	-
Land/Property Sales	51	-	-	-
Subtotal Revenues	54,500	54,665	56,166	58,235
ROW Payments	13,598	14,711	14,276	14,886
Transfers In	50	110	110	600
Total Revenues and Transfers/ROW	\$ 68,148	\$ 69,486	\$ 70,552	\$ 73,721

General Fund Expenditures



FY19 General Fund Spending



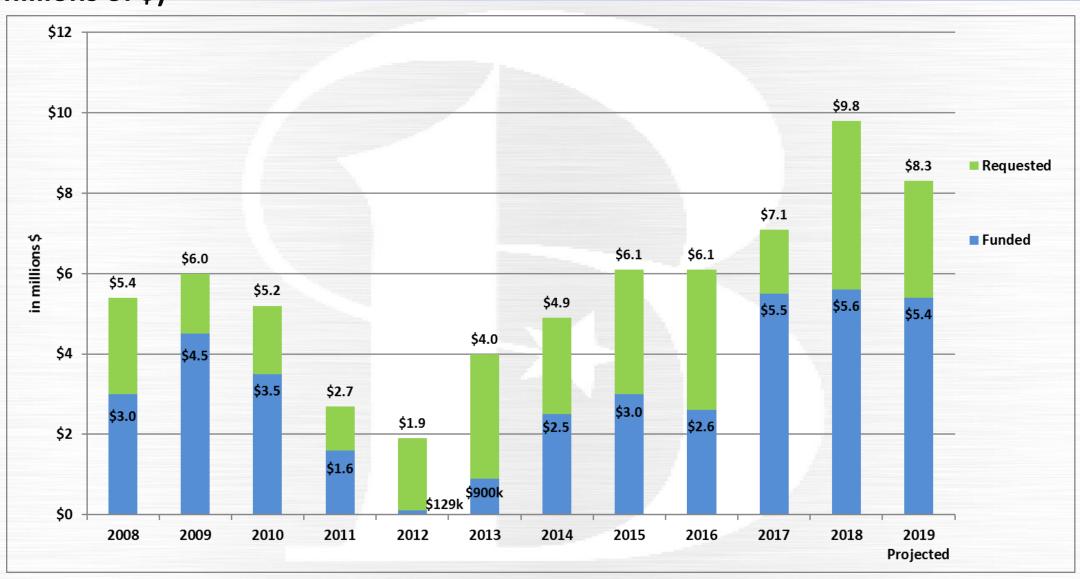
FY19 Expenditure Assumptions

- Salary and Benefits
 - 3% Merit Increase
 - Additional 2% Public Safety market adjustment
 - Employer and Health Insurance rates increase 15%; Employee will see some out of pocket increases.
 - Workers Comp and Liability will not increase for FY19

New Spending For FY19

	Recurring	Non-recurring	Total
FY19 Proposed New Expenses			
Personnel			
Fire - Salary Pay Scale Adjustment	350,000	-	350,000
Police - Salary Pay Scale Adjustment	125,000		125,000
Police - 3 New Officers	223,673	-	223,673
Code Enforcement - Promote EE to Supervisor	18,322	-	18,322
Code Enforcement - Addtl Code Officer-New	57,417	-	57,417
Parks & Recreation - Stand By/On Call Program	13,938	-	13,938
Communications & Marketing - Multimedia Specialist	53,052	lk	53,052
SAFER Grant FF - 6 Personnel	455,000	-	455,000
Miscellaneous New Spending			
Council Directed - Downtown Christmas Lights	50,000	500,000	550,000
Library	-	25,000	25,000
Development Services			
Annexation - Rellis	<u> </u>	343,585	343,585
All Other	-	30,000	30,000
Fire - Self Contained Breathing Apparatuses		300,000	300,000
Police - Ballistic Vest Replacements	-	34,959	34,959
Police - Building Maintenance	-	50,000	50,000
Communications	6,220		6,220
Parks & Recreation			
Senior Center	50,000	119,462	169,462
Parks Improvement Plan Funding		500,000	500,000
Landscape/Custodial Contract Funding	119,000	-	119,000
Economic Development			
Downtown Life Safety Grant Funding	-	100,000	100,000
Texas Ave Grant Funding	-	100,000	100,000
All Other	8,000	25,000	33,000
Facilities			
Replace Rooftop HVAC @ MOB		240,000	240,000
Replace Overhead Door@ Central Fire Station	-	25,000	25,000
Recoat Roof@Central Fire Sta/Mounce Library		248,000	248,000
Vehicles			
Fleet Replacement/New Vehicles	-	1,231,411	1,231,411
Total Added to Budget	\$ 1,529,622	\$ 3,872,417	\$ 5,402,039

General Fund New Spending



Expenditure Changes by Department

(in thousands in \$)

	FY2018			FY2019	\$Ch	ng/FY18	%Chng/
	Adopted		P	roposed	Ac	lopted	FY18
Operating Expenditures:							
Public Safety Public Safety	\$	39,193	\$	41,386	\$	2,194	5.6%
Public Works		5,577		5,992		415	7.4%
Development Services		2,780		2,928		148	5.3%
Community Services		8,977		9,299		322	3.6%
Support Services		9,519		12,387		2,868	30.1%
General Administration		4,872		5,074		203	4.2%
Non-Departmental		4,529		5,101		572	12.6%
Sub-total Expenditures	\$	75,446	\$	82,168	\$	6,723	8.9%
Administrative Reimbursements		(3,351)		(5,934)		(2,583)	77.1%
Total Expenditures	\$	72,095	\$	76,234	\$	4,140	5.7%

General Fund Expenditures

(in thousands in \$)

	FY2018	FY2019			ng/FY18	%Chng/
	 Adopted		Proposed	Ad	lopted	FY18
Operating Expenditures:						
Salaries	\$ 38,331	\$	41,799	\$	3,468	9.0%
Benefits	15,314		17,184		1,870	12.2%
Supplies	2,644		2,458		(186)	-7.1%
Maintenance & Services	6,472		6,662		191	2.9%
Miscellaneous	7,793		9,853		2,060	26.4%
Capital Outlay	4,245		3,327		(918)	-21.6%
Transfers	647		886		239	36.9%
Sub-total Expenditures	\$ 75,446	\$	82,168	\$	6,723	8.9%
Administrative Reimbursements	 (3,351)		(5,934)		(2,583)	77.1%
Total Expenditures	\$ 72,095	\$	76,234	\$	4,140	5.7%

General Fund Staffing

Full-Time Equivalent (FTE's)

	FY2017 Adopted	FY2018 Adopted	FY2019 W/DP's	Change FY18-FY19
General Fund:				
Public Safety	347.0	352.0	361.0	9.0
Public Works	41.0	41.0	41.0	-
Development Services	26.0	26.0	27.0	1.0
Community Services	65.0	65.0	65.0	-
Support Services	66.0	66.5	66.5	-
General Administration	28.0	29.0	30.0	1.0
Total General Fund	573.0	579.5	590.5	11.0

Outside Agency Funding- 5 Year History

	Actual	Actual	Actual	Actual	Actual	Projected	Requested	Proposed	\$Chng/FY18	%Chng/FY18
Vendor	2013	2014	2015	2016	2017	2018	2019	2019	Projected	Projected
Arts Council	\$ 42	\$ 46	\$ 66	\$ 96	\$ 96	\$ 180	\$ 180	\$ 180		0.0%
B/CS Chamber of Commerce	5	5	5	5	5	5	5	5	-	0.0%
BCS Convention & Visitors Bureau	169	193	239	387	424	384	487	487	103	26.7%
Downtown Bryan Association-Operations-HOT	-	120	120	120	194	248	315	315	67	27.2%
Downtown Bryan Association-Texas Reds	80	127	110	110	110	110	110	110	-	0.0%
BV Veterans Memorial	25	-	10	25	25	25	25	25	-	0.0%
HOT Funds Subtotal	321	491	550	743	854	952	1,121	1,121	170	17.9%
Brazos County Emergency 911 District	1,382	1,457	1,529	1,583	1,756	1,819	1,897	1,897	78	4.3%
Brazos Central Appraisal District	229	239	229	251	261	284	298	298	14	5.0%
Brazos County Health Department	327	327	327	327	327	327	395	395	69	21.0%
Brazos County Prisoner Support	77	84	95	102	166	100	150	150	50	50.0%
Brazos Senior Citizens	8	8	8	8	15	15	15	15	-	0.0%
BVC Net	13	13	13	13	7	13	13	13	-	0.0%
BVWACS/BVCOG	185	141	132	144	129	134	138	138	4	2.9%
Downtown Bryan Association-Operations-GF	43	45	45	52	58	68	68	68	-	0.0%
Easterwood Airport	65	65	-	136	70	65	70	70	5	7.7%
Economic Development Foundation	153	164	164	2,637	664	138	138	138	-	0.0%
Research Valley Partnership	459	434	350	370	350	350	350	350	-	0.0%
RVP-Aggies Go to War		100	-	-	-	-	-			0.0%
General Fund Subtotal	2,939	3,076	2,891	5,621	3,801	3,312	3,531	3,531	219	6.6%
Totals	\$3,261	\$3,567	\$3,441	\$6,364	\$4,655	\$ 4,263	\$ 4,653	\$ 4,653	\$ 389	9.1%

General Fund – Non-Departmental

(in thousands \$)

, as 4)	FY2017		F'	Y2018	FY2018		FY2018	FY	2019	\$Chng/FY18		%Chng
	Ac	tual	Ad	opted	Amende	d	Projected	Add	pted	Ar	mended	/FY18
Payments Agency Contributions												
BVWACS	\$	129	\$	134	\$ 13	4	\$ 134	\$	138	\$	4	2.9%
Downtown Bryan Association		58		68	6	8	68		68		-	0.0%
BVC Net		7		13	1	3	13		13		-	0.0%
Easterwood Airport		70		65	6	5	65		67		2	3.1%
Brazos County 911 District		1,756		1,819	1,81	9	1,819		1,897		78	4.3%
Brazos County Health Department		327		327	32	7	327		395		69	21.0%
Brazos County (Prisoner Support)		166		100	10	0	100		150		50	50.0%
Brazos Central Appraisal District		261		281	28	1	284		295		14	5.1%
Brazos Senior Citizens		15		15	1	5	15		15		-	0.0%
Bryan Business Council		20		20	2	0	20	- 4	20		-	0.0%
Total Partner Agency Contributions		2,807		2,841	2,84	1	2,844		3,057		216	7.6%
Economic Development Contributions												
Research Valley Partnership		350		350	35	0	350		350		-	0.0%
Economic Development Foundation		664		138	13	8	138		138		-	0.0%
Total Economic Development		1,014		488	48	8	488		488		-	0.0%
Other Non Departmental												
Contractual Obligations		110		503	50	3	450		677		174	34.5%
Other Misc Obligations		59		50	5	0	52		50		-	0.0%
Transfer to Other Funds		516		647	64	7	647		886		239	36.9%
Total Other Non Departmental	F	686		1,200	1,20	0	1,149		1,612		412	34.4%
Total	\$	4,507	\$	4,529	\$ 4,52	9	\$ 4,481	\$	5,157	\$	629	13.9%

Debt Service Fund

 Ensures that property tax revenues allocated to debt cover debt service cost and maintain a sufficient reserve

Debt service driven by CIP program

Debt Service Fund

(in thousands of \$)

	F	FY2017		Y2018		FY2018	FY2018		FY2019	
		Actual	A	dopted	Αı	mended	Pı	ojected	Ac	dopted
Property Tax	\$	8,091	\$	7,764	\$	7,764	\$	7,830	\$	8,766
Transfers & Other		2,348		2,316		2,316		2,106		1,983
Total Revenues		10,439		10,080		10,080		9,936		10,750
Total Expenditures		10,351		11,327		11,327		10,353		10,863
Net Increase/(Decrease)		87		(1,247)		(1,247)		(417)		(113)
Beg. Unassigned Fund Balance		2,156		2,729		2,243		2,243		1,826
Ending Unassigned Fund Balance	\$	2,243	\$	1,482	\$	997	\$	1,826	\$	1,713
Target Reserve:										
(1/12 of total expenditures)		863		944		944		863		905
Over/Under Policy Balance		1,381		538		53	À	963		808
Interest & Sinking Tax Rate		0.181818		0.165403		0.165403		0.165403		0.175000

Internal Service Funds

Self Insurance Fund

Worker's Comp/Liability premiums will not increase for FY19

Employee Benefits Rate Changes

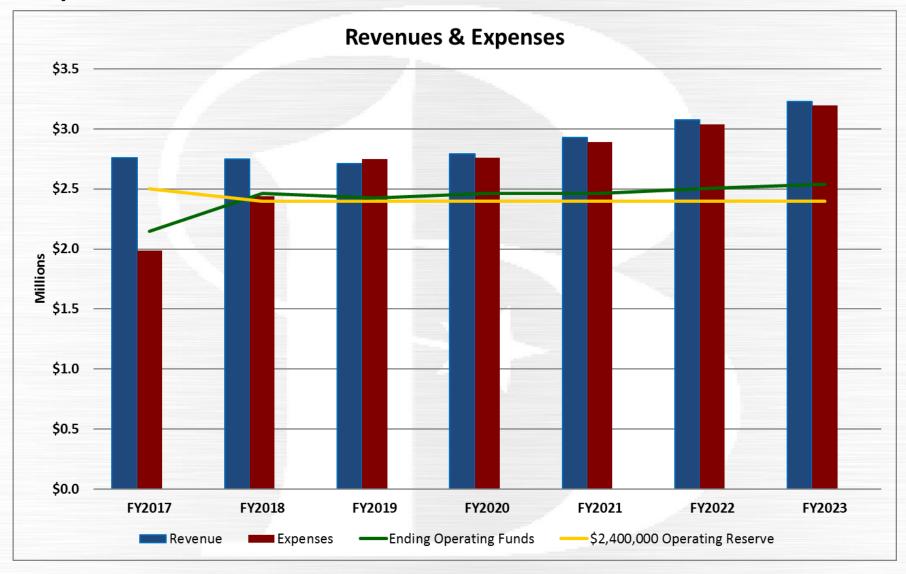
- Health Insurance rates will increase by 15% for the Employer.
- Employee will see some out of pocket increases.

Self Insurance Fund

(in thousands of \$)

		FY2017	FY2018	FY2018	FY2019	\$Chng/FY18	%Chng/FY18
		Actual	Adopted	Projected	Proposed	Projected	Projected
Dromiumos	۲	2 (71)	2.005	ć 2.701	ć 2.00F	¢ (1C)	0.69/
Premiums	\$	2,671 \$	2,685	\$ 2,701	\$ 2,685	•	-0.6%
Other		89	15	49	25	(23)	-48.2%
Total Revenues		2,759	2,700	2,750	2,710	(39)	-1.4%
Administrative		688	821	812	831	19	2.4%
Workmans Comp & Liability Claims		615	834	831	1,045	214	25.7%
Judgement & Damage Claims		62	40	69	40	(29)	-42.0%
Liability Insurance		519	534	529	582	53	10.1%
Transfers and Allocated Costs		256	246	246	286	40	16.2%
Stop Loss Aggregate Refund		(151)	(128)	(50)	(70)	(20)	40.0%
Capital - Vehicles		-	-	-	33	33	0.0%
Net Expenses		1,989	2,347	2,437	2,746	310	12.7%
Net Increase/(Decrease)		771	354	313	(36)		
Beginning Operating Funds		1,469	2,086	2,149	2,462		
Timing of Cash Flows		(91)	-	-	-		
Ending Operating Funds	\$	2,149 \$	2,440	\$ 2,462	\$ 2,426		

Self Insurance Fund

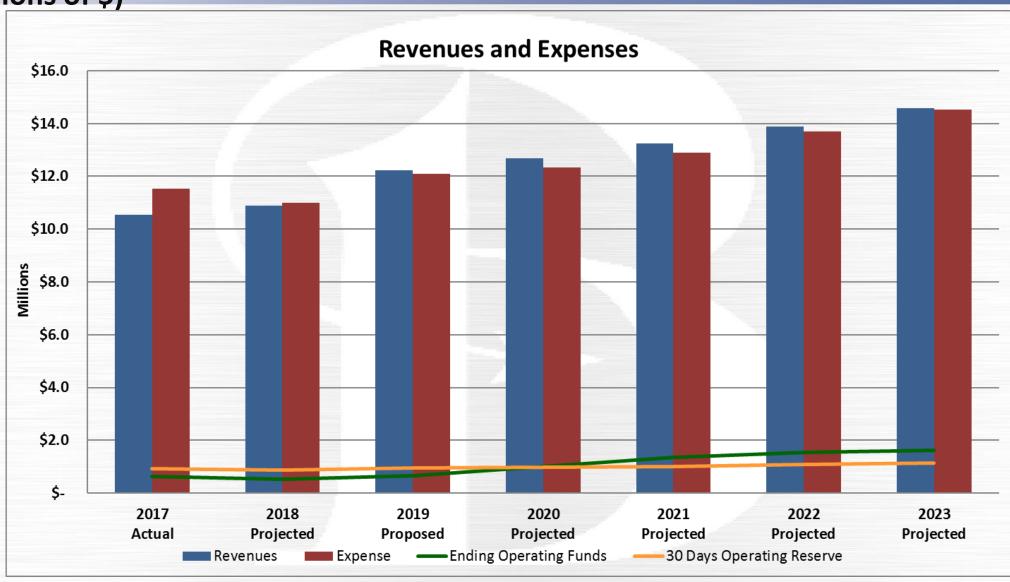


Employee Benefits Fund

(in thousands of \$)

	FY2017 FY20		2018	FY	2018	FY2019	\$Chng/FY18	%Chng/FY18
	Actual	Ad	opted	Pro	jected	Proposed	Projected	Projected
Employee Contributions \$	2,268	\$	2,257	\$	2,176	\$ 2,394		10%
City Contributions Retiree Health Premiums	6,954 590		7,244 595		7,218 616	8,301 677	62	15% 10%
Transfers and Other Total Revenues	734 10,545		772 10,868		877 10,887	862 12,234	, ,	-2% 12%
Insurance claims and expenses	11,558		11,065		11,473	11,912	439	4%
Reimbursements and transfers Stop Loss Aggregate Refund	142 (176)		181 -		181 (652)	181 -	(0) 652	0% -100%
Total Expenditures	11,523		11,246		11,002	12,093	1,091	10%
Net Increase/(Decrease)	(978)		(377)		(115)	142		
Beginning Operating Funds	1,812		1,104		632	518		
Timing of Cash Flows —	(202)		-					
Ending Operating Funds \$	632	\$	727	\$	518	\$ 659	_	

Employee Benefits Fund



Net Pension Liability and Other Post-employment Obligations

Net Pension Liability

As of 12/31 - Date of actuarial evaluation

(in millions \$)

	2012	2013	2014	2015	2016
Actuarial Liability	\$ 238	\$ 263	\$ 276	\$ 293	\$ 310
Actuaial Value of Assets	196	211	237	236	252
Net Unfunded	\$ 42	\$ 52	\$ 39	\$ 57	\$ 58
Funded Ratio	82%	80%	86%	81%	81%

Net OPEB Liability

As of 9/30 - Date of actuarial evaluation

	<u></u>	2013	2014	2015	2016	2017
Actuarial Liability	\$	12 \$	11 \$	11 \$	11 \$	9
Value of Assets		-	-	-	4	0.5
Net Unfunded	\$	(12) \$	(11) \$	(11) \$	(11) \$	(8.5)
Funded Ratio		0%	0%	0%	0%	6%

Special Revenue Funds

- Special Revenue Funds account for specific revenue sources
- Oil and Gas Fund
- Capital Reserve Fund
- Hotel/Motel Tax Fund City's 7% tax on Hotel/Motel receipts
- TIRZ Funds Property tax receipts resulting from the increased increment value within the specific zone
 - TIRZ#10 (Traditions)
 - TIRZ #19 (Nash Street)
 - TIRZ #21 (Downtown)
 - TIRZ #22-South (Target)
 - TIRZ #22-North

Oil and Gas Fund, Capital Reserve Fund, and BCD Projected Revenues

(in thousands of \$)

Oil & Gas Fund Capital Reserve Fund Bryan Commerce & Development (BCD)

FY17	FY18		FY18			FY19	FY19		
Ending	Adopted		Projected		Projected		P	rojected	
Balance	alance Activity		Activity		Activity		Balance		
\$ 594	\$	272	\$	263	\$	242	\$	1,099	
3,287		-		136		32		3,455	
30		(10)		3,524		6		3,560	
\$ 3,911	\$	262	\$	3,923	\$	280	\$	8,114	

Hotel Tax Fund

(in thousands of \$)

		Y2017	Г	Y2018	F	Y2018		Y2018	F	Y2019	ŞChn	g/FY18	%Chng
		ctual	Ad	opted	Am	ended	Pro	ojected	Pro	posed	Ame	ended	/FY18
Total Revenues	\$	1,466	\$	1,300	\$	1,200	\$	1,400	\$	1,500	\$	300	25.0%
<u>Programs</u>													
Convention & Visitors Bureau (CVB)		424		384		384		384		487		103	26.7%
Veterans Memorial		25		25		25		25		25		-	0.0%
Arts Council		96		180		180		180		180		-	0.0%
Downtown Bryan Association (DBA)		194		248		248		248		315		67	27.2%
Chamber of Commerce		5		5		5		5		5		-	0.0%
Park Programs/Projects		596		500		500		-				(500)	-100.0%
Communication Expenses - City of Brya	n	49		-		-		75		75		75	0.0%
Parks and Recreation - City of Bryan		-		_		<u>_</u>		50		82		82	0.0%
The Stella - Economic Dev. Agreement		-		-		-		150		150		150	0.0%
Total Outside Agency Programs		1,390		1,342		1,342		1,117		1,319		(23)	-1.7%
<u>Events</u>													
Unspecified Events		86		90		90		90		100		10	11.1%
Texas Reds		110		110	164	110		110		110		-	0.0%
Total Events		196	-	200		200		200		210		10	5.0%
Debt Service		-		-		400		-		-		_	0.0%
Total Expenditures		1,586		1,542		1,942		1,317		1,529		(413)	-21.3%
Net Increase/Decrease		(121)		(242)		(742)		84		(29)			
Beginning Fund Balance		2,072		1,820		2,072		1,886		1,969			
Timing of Cash Flows		(66)		_				-		-			
Ending Operating Funds	\$	1,886	\$	1,579	\$	1,331	\$	1,969	\$	1,941	•		

Hotel Tax Fund Statutory Limitations

- By state statute 1% of the room rate (approximately 14.5% of the collected HOT) must be spent on advertising and promotion of the city
- No more than 15% of the collected HOT revenue can be spent on promotion of the arts
- No more than 50% of the collected HOT revenue can be spent on historical restoration and preservation

TIRZ Fund Summary – FY 2019

(in thousands of \$)

	Traditions Nash TIRZ #10 TIRZ #19 Projected Projected		Downtown TIRZ #21 Projected	North TIRZ #22 Projected	Target TIRZ #22 Projected
<u>Revenues</u>					
Property Tax	\$ 2,058	\$ 360	\$ 158	\$ 117	\$ 241
Brazos County	1,015	<u> </u>	-	80	164
Interest	12	2	6	2	1
Total Revenues	3,085	362	163	199	406
<u>Expenditures</u>					
Debt Service	1,020	138	-	123	296
Developer Reimbursement	1,925	303	- 4	150	
Façade Improvements	-	-	100	-	-
Transfers Out (Reimb. Other					
Financing Sources)	400		_	-	120
Other	25	T	_	-	-
Total Expenditures	3,370	441	100	273	416
Net Increase/(Decrease)	(285)	(79)	63	(75)	(10)
Beginning Fund Balance	339	129	308	126	64
Ending Fund Balance	\$ 54	\$ 51	\$ 371	\$ 51	\$ 54

Airport Fund Summary

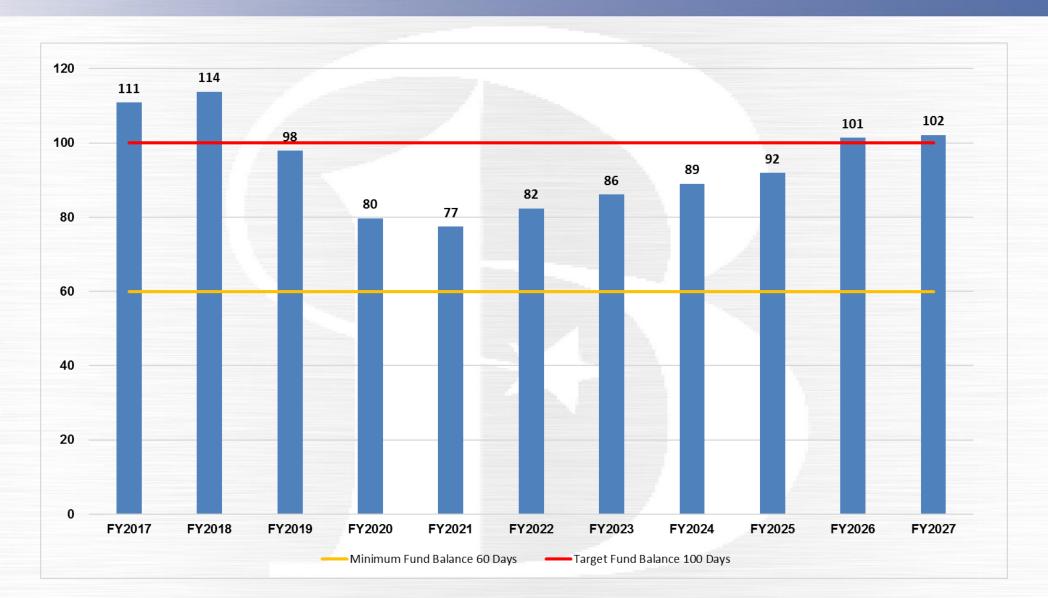
	FY2017 Actual	FY2018 Adopted	FY2018 Amended	FY2018 Projected	FY2019 Proposed	\$Chng/FY18 Amended	%Chng /FY18
<u>Revenues</u>		· · · · · · · · · · · · · · · · · · ·		•			
Operating Revenues							
Rent	\$ 170	\$ 180	\$ 180	\$ 195	\$ 238	\$ 58	32.0%
Fuel Revenue	423	485	485	415	415	(70)	-14.4%
Total Operating Revenues	593	665	665	610	653	(12)	-1.9%
Non-Operating Revenues							
Grants and Reimbursements	97	50	50	50	50	-	0.0%
Interest Income	7	9	9	3	3	(6)	-71.1%
Misc. Revenues	17	3	3	9	10	7	225.0%
Transfers In	110	110	110	110	110	-	0.0%
Sale of Capital Assets		-	-	301	-	-	0.0%
Total Non-Operating Revenues	231	172	172	473	173	1	0.5%
Total Revenues	824	837	837	1,083	826	(12)	-1.4%
<u>Expenditures</u>							
Operating Expenses							
Salaries and Benefits	152	189	189	161	196	7	3.7%
Supplies	12	9	9	10	17	8	84.4%
Fuel for resale	290	300	300	321	315	15	5.0%
Maintenance	26	12	12	50	12	-	0.0%
Other Services and Charges	92	64	64	74	45	(19)	-29.3%
Total Operating Expenses	572	573	573	616	584	11	1.9%
Non-Operating Expenses							
Debt Service	82	79	79	63	75	(4)	-5.2%
Annual Capital	218	137	137	222	103	(34)	-24.5%
Administrative Reimbursement	69	99	99	99	103	4	4.1%
Total Non-Operating Expenses	369	314	314	384	281	(34)	-10.7%
Total Expenditures	941	888	888	1,000	865	(23)	-2.5%
Net Increase / (Decrease)	(117)	(51)	(51)	82	(40)		
Beginning Operating Funds	349	201	63	63	146		
Timing of Cash Flows	(169)						
Ending Operating Funds	\$ 63	\$ 150	\$ 13	\$ 146	\$ 106	-	

Airport Trend Analysis

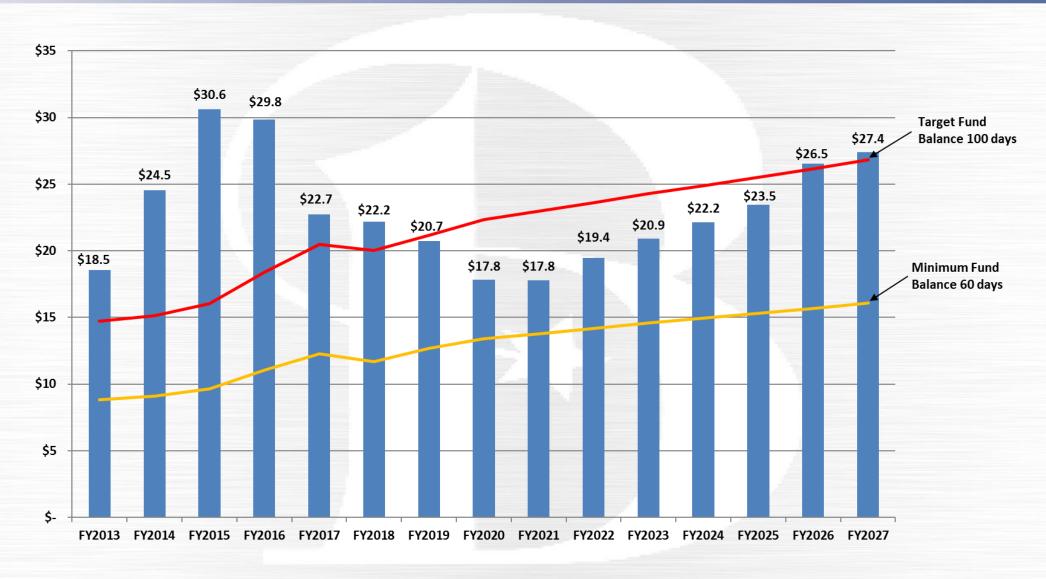
	F۱	2018	F	Y2019	FY2	020	FY	2021	FY20	22	FY2	2023
	Pro	jected	Pro	ojected	Proje	cted	Proj	ected	Projec	ted	Proje	ected
Net Operating Gain (Loss)	\$	(94)	\$	(22)	\$	(25)	\$	(29)	\$	(32)	\$	(36)
Annual Debt Expense		(63)		(75)		(79)		(78)		(77)		(75)
Annual Capital Spending		(222)		(103)		(235)		(50)		(50)		(50)
Grants and Reimbursements		50		50		50		50		50		50
Subtotal		(329)		(150)		(289)		(107)		109)		(112)
General Fund Transfers In Gain on sale of assets		110 301		110		285		110		115		115
Subtotal		82		(40)		(4)		3		6		3
Timing of Cash Flows		_		(10)								
Ending Operating Funds	\$	146	\$	106	\$	102	\$	106	\$	111	\$	114
Value of CIP Projects Funded	\$	448	\$	630	\$	1,825	\$	100	\$	100	\$	100

Long Term Forecast

General Fund Reserve Days Forecast



General Fund Reserve (in millions)



Funding Sources

General Fund

Sales Taxes and Property Taxes increase at 4.5% and 5.6% respectively

• TIRZ

Traditions – \$2.5mm annually starting 2021 and \$6.0 mm in 2026 at close with \$2.0 mm annually thereafter in property tax revenue

Downtown – Fund \$4 mm of Quiet Zone costs

Will review other TIRZ progress for early closure

HOT Funds

\$1.9 mm balance and expected higher revenues with Regional Park. (Funding limited to amount of first 5 years of hotel revenues after project completion)

Funding Sources

Capital Reserve& Oil and Gas

\$4.3 mm – none utilized in forecast

BCD

\$3.7 mm - economic development

Debt Service

Borrowing capacity up to approximately \$47 mm thru 2022 (August CO Refinancing saving \$500k)

No Annexation assumed

Funding Needs

- CIP Total
- Funded CIP
- Regional Park Operations
- Firefighter Staffing
- Economic Development
- Annexation & Rellis Related
- Other Costs of a Growing City

\$895 mm

\$124 mm

\$1 mm beginning 2020

Add 33 before 2023 target (27 hired to date)

General Fund New Spending Funded



CIP Proposed Borrowing

	Approved		Add	ditional	
Year		CIP	Ca	apacity	Total
FY2020	\$	17.4	\$	1.0	\$ 18.4
FY2022	\$	27.1	\$	1.9	\$ 29.0
FY2024	\$	-	\$	-	\$ 19.1

City of Bryan Credit Rating – GO's and CO's

S&P

- AA
- Stable Outlook

Moody's

- Aa2
- Stable Outlook

	S&P	Meaning
	AAA	Prime
	AA+	
	AA	High Grade
	AA-	
Investment Grade	A+	
0.000	А	Upper Medium Grade
	Α-	
	BBB+	
	BBB	Lower Medium Grade
	BBB-	

AA/Aa2—Very strong capacity to meet financial commitments.

Recent Moody's Ratings

Confirmed Aa2 High Credit Rating

"Bryan has a very good credit position, and its Aa2 rating is slightly stronger than the median rating of Aa3 for cities nationwide. Notable credit factors include a robust financial position, a healthy tax base, a moderate wealth and income profile and somewhat elevated debt and pension liabilities."

Next Budget Steps

- Tax Rolls Certified: July 25, 2018
- Proposed Budget: August 3, 2018
- Updated Budget Presentation: August 14, 2018
- Public Hearing for Budget: August 28, 2018
- Public Hearings on Property Tax Rate:
 - September 11, 2018
 - September 18, 2018